CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

And Report of Independent Auditor

As of and for the Years Ended December 31, 2024 and 2023



TABLE OF CONTENTS

REPORT OF INDEPENDENT AUDITOR	1-2
CONSOLIDATED FINANCIAL STATEMENTS	
Consolidated Statements of Financial Position	3-4
Consolidated Statements of Activities	
Consolidated Statements of Functional Expenses	6-7
Consolidated Statements of Cash Flows	
Notes to the Consolidated Financial Statements	10-27
SUPPLEMENTARY INFORMATION	
Emergency Nurses Association:	
Statements of Financial Position	28-20
Statements of Activities	
Statements of Functional Expenses	
Statements of Cash Flows	
ENA Foundation:	
Statements of Financial Position	35
Statements of Activities	
Statements of Functional Expenses	
Statements of Cash Flows	
Engage:	40
Statements of Financial Position	
Statements of Activities	
Statements of Functional Expenses	
Statements of Cash Flows	44



Report of Independent Auditor

To the Finance Committee Emergency Nurses Association Elgin, Illinois

Opinion

We have audited the accompanying consolidated financial statements of Emergency Nurses Association and Affiliates (the "Association") (nonprofit organizations), which comprise the consolidated statements of financial position as of December 31, 2024 and 2023, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Association as of December 31, 2024 and 2023, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are required to be independent of the Association and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Association's ability to continue as a going concern within one year after the date the consolidated financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

1

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In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether
 due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures
 include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated
 financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Association's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Supplementary Information

Cherry Bekaert LLP

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplementary information presented on pages 27 through 43 is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Elgin, Illinois July 15, 2025

EMERGENCY NURSES ASSOCIATION AND AFFILIATESCONSOLIDATED STATEMENTS OF FINANCIAL POSITION

DECEMBER 31, 2024 AND 2023

	2024	2023
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 1,319,061	\$ 1,317,918
Accounts receivable, net	1,835,405	1,999,084
Grants receivable	35,650	9,360
Other receivables	15,747	-
Mortgage receivable	1,639,960	55,888
Inventory	52,785	49,400
Prepaid expenses	 849,137	 1,006,702
Total Current Assets	 5,747,745	4,438,352
Property and Equipment, Net	 13,404,396	 13,214,715
Other Assets:		
Prepaid expenses, net of current portion	114,160	106,660
Mortgage receivable, net of current portion	-	1,639,963
Interest rate swap asset	202,730	179,362
Split-dollar life insurance asset	956,732	935,679
Right-of-use assets under operating lease agreements	187,957	277,401
Investments	 13,851,860	 16,426,901
Total Other Assets	 15,313,439	19,565,966
Total Assets	\$ 34,465,580	\$ 37,219,033

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION (CONTINUED)

DECEMBER 31, 2024 AND 2023

	2024		202	
LIABILITIES AND NET ASSETS AND ENGAGE DEFICIT				
Current Liabilities:				
Accounts payable	\$	2,476,432	\$	977,803
Wages and benefits payable		997,450		795,978
Accrued expenses		696,657		655,901
Credits on customer accounts		199,379		143,017
Assessments payable		928,478		844,945
Line of credit		1,099,209		1,099,209
Current portion of deferred revenue		2,769,738		2,663,853
Current portion of obligations under operating leases		85,404		86,994
Current portion of bond payable		338,678		338,405
Total Current Liabilities		9,591,425		7,606,105
Long-Term Liabilities:				
Deferred revenue, net of current portion		1,631,644		1,439,128
Obligations under operating leases, net of current portion		103,809		189,213
Bond payable, net of current portion		7,519,858		7,858,536
Total Long-Term Liabilities		9,255,311		9,486,877
Total Liabilities		18,846,736		17,092,982
Net Assets and Engage Deficit:				
Without Donor Restrictions:				
Undesignated		13,180,991		16,917,630
Board-designated		2,587,760		2,399,998
Total Without Donor Restrictions		15,768,751		19,317,628
With Donor Restrictions		2,456,682		2,125,768
Engage deficit		(2,606,589)		(1,317,345)
Total Net Assets and Engage Deficit		15,618,844		20,126,051
Total Liabilities and Net Assets and Engage Deficit	\$	34,465,580	\$	37,219,033

CONSOLIDATED STATEMENTS OF ACTIVITIES

		2024		2023		
	Without Donor	With Donor		Without Donor	With Donor	
	Restrictions	Restrictions	Total	Restrictions	Restrictions	Total
Support and Revenue:						
Consulting services	\$ 217,800	\$ -	\$ 217,800	\$ 157,500	\$ -	\$ 157,500
Courses	19,953,054	-	19,953,054	20,013,778	-	20,013,778
Membership dues	3,661,757	-	3,661,757	4,135,792	-	4,135,792
Conferences	3,033,032	-	3,033,032	2,723,847	-	2,723,847
Publications	580,518	-	580,518	678,838	-	678,838
Marketplace	388,125	-	388,125	434,730	-	434,730
Sponsorships	469,506	-	469,506	534,000	-	534,000
Royalties	181,957	-	181,957	194,443	-	194,443
Other	527,105	-	527,105	364,687	-	364,687
Grants	64,751	-	64,751	60,536	-	60,536
Special event revenue	31,950	-	31,950	74,235	-	74,235
Mailing lists	46,942	-	46,942	47,981	-	47,981
Investment return, net	1,188,032	186,128	1,374,160	1,249,954	150,262	1,400,216
Interest income	21,053	-	21,053	20,589	-	20,589
(Loss) gain on interest rate swap agreement	23,368	-	23,368	(78,280)	-	(78,280)
Contributions	168,916	468,974	637,890	256,284	309,540	565,824
Donated services	105,000	-	105,000	150,000	-	150,000
Net assets released from restrictions	324,188	(324,188)		375,237	(375,237)	
Total Support and Revenue	30,987,054	330,914	31,317,968	31,394,151	84,565	31,478,716
Expenses:						
Programs, grants, and scholarships Supporting Services:	24,185,701	·	24,185,701	21,727,766		21,727,766
Management and general	11,571,803	-	11,571,803	11,183,139	-	11,183,139
Fundraising and development	67,671		67,671	80,703		80,703
Total Supporting Services	11,639,474		11,639,474	11,263,842		11,263,842
Total Expenses	35,825,175		35,825,175	32,991,608		32,991,608
Change in net assets and Engage deficit Net assets, beginning of year	(4,838,121) 18,000,283	330,914 2,125,768	(4,507,207) 20,126,051	(1,597,457) 19,597,740	84,565 2,041,203	(1,512,892) 21,638,943
Net assets and Engage deficit, end of year	\$ 13,162,162	\$ 2,456,682	\$ 15,618,844	\$ 18,000,283	\$ 2,125,768	\$ 20,126,051

EMERGENCY NURSES ASSOCIATION AND AFFILIATESCONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2024

		Supportin	g Services	
	Programs,	Management	Fundraising	
	Grants, and	and	and	
	Scholarships	General	Development	Total
Payroll Expenses:	A 0.007.000	A 4 50 4 000	•	A 40.000.004
Salaries and wages	\$ 8,267,998	\$ 4,594,993	\$ -	\$ 12,862,991
Employee benefits	1,288,041	746,391	-	2,034,432
Payroll taxes	613,402	319,948		933,350
Total Payroll Expenses	10,169,441	5,661,332		15,830,773
Operating Expenses:				
Advertising and promotion	256,226	-	-	256,226
Bank charges and credit card processing	-	575,204	3,680	578,884
Computer	245,128	1,540,950	6,495	1,792,573
Conferences	3,833,275	592,747	1,820	4,427,842
Cost of goods sold	1,330,569	-	-	1,330,569
Depreciation and amortization	375,641	390,826	4,664	771,131
Fulfillment and warehousing services	332,831	-	-	332,831
Grants and scholarships	552,866	2,750	-	555,616
Insurance	70,468	66,933	-	137,401
Interest expense	-	386,931	-	386,931
Miscellaneous	103,270	98,496	-	201,766
Postage, freight, and shipping	366,247	3,200	-	369,447
Printing	231,971	23,778	7,878	263,627
Professional services	1,729,528	850,294	4,000	2,583,822
Provision for UBIT	75,481	-	-	75,481
Public relations	21,204	-	-	21,204
Recruitment fees	-	130,172	-	130,172
Stipends	146,839	139,594	-	286,433
Supplies and equipment	65,390	51,411	5,807	122,608
Temporary workers	94,218	178,888	-	273,106
Training	160,900	157,714	-	318,614
Travel	929,521	433,591	10,539	1,373,651
Total Operating Expenses	10,921,573	5,623,479	44,883	16,589,935
Occupancy Expenses:				
Building maintenance	92,876	50,124	4,423	147,423
Depreciation	143,080	77,218	6,813	227,111
Insurance	9,199	4,964	438	14,601
Real estate taxes	168,085	90,712	8,004	266,801
Rent	48,923	28,732	-	77,655
Telephone	2,364	1,276	113	3,753
Utilities	62,938	33,966	2,997	99,901
Total Occupancy Expenses	527,465	286,992	22,788	837,245
Assessment Expenses:				
State/chapter membership dues	494,932	-	-	494,932
ENPC/TNCC	2,072,290			2,072,290
Total Assessment Expenses	2,567,222			2,567,222
Total Expenses	\$ 24,185,701	\$ 11,571,803	\$ 67,671	\$ 35,825,175

EMERGENCY NURSES ASSOCIATION AND AFFILIATESCONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2023

	Supporting Services				
	Programs,	Management	Fundraising		
	Grants, and	and	and		
	Scholarships	General	Development	Total	
Payroll Expenses:					
Salaries and wages	\$ 7,366,840	\$ 4,249,626	\$ -	\$ 11,616,466	
Employee benefits	1,105,817	591,856	-	1,697,673	
Payroll taxes	556,185	297,256		853,441	
Total Payroll Expenses	9,028,842	5,138,738		14,167,580	
Operating Expenses:					
Advertising and promotion	223,977	-	-	223,977	
Bank charges and credit card processing	-	518,858	3,910	522,768	
Discount on sales	62,529	-	-	62,529	
Bad debt expense	261	-	-	261	
Computer	240,511	1,456,494	6,990	1,703,995	
Conferences	2,603,417	540,951	6,593	3,150,961	
Dues and subscriptions	-	-	410	410	
Cost of goods sold	1,641,547	-	-	1,641,547	
Depreciation and amortization	361,977	228,999	7,211	598,187	
Fulfillment and warehousing services	390,436	-	, -	390,436	
Grants and scholarships	465,532	2,750	-	468,282	
Insurance	81,917	59,673	_	141,590	
Interest expense	-	401,084	-	401,084	
Miscellaneous	146,474	113,081	264	259,819	
Postage, freight, and shipping	357,345	1,889	75	359,309	
Printing	237,707	10,567	233	248,507	
Professional services	1,616,573	1,373,809	10,001	3,000,383	
Provision for UBIT		1,373,009	10,001		
	84,431	- 454	-	84,431	
Public relations	39,108	451	-	39,559	
Recruitment fees	210	105,490	-	105,700	
Stipends	161,926	138,250		300,176	
Supplies and equipment	73,031	46,760	6,093	125,884	
Temporary workers	155,333	99,851	-	255,184	
Training	76,648	269,636	-	346,284	
Travel	804,067	397,232	10,567	1,211,866	
Total Operating Expenses	9,824,957	5,765,825	52,347	15,643,129	
Occupancy Expenses:					
Building maintenance	87,724	50,332	5,752	143,808	
Depreciation	138,538	79,489	9,084	227,111	
Insurance	8,823	5,063	579	14,465	
Real estate taxes	142,507	81,767	9,345	233,619	
Rent	47,643	30,460	-	78,103	
Telephone	2,635	1,512	173	4,320	
Utilities	52,203	29,953	3,423	85,579	
Total Occupancy Expenses	480,073	278,576	28,356	787,005	
Assessment Expenses:					
State/chapter membership dues	474,373	-	-	474,373	
ENPC/TNCC	1,919,521	-	-	1,919,521	
Total Assessment Expenses	2,393,894			2,393,894	
Total Expenses	\$ 21,727,766	\$ 11,183,139	\$ 80,703	\$ 32,991,608	
•					

The accompanying notes to the consolidated financial statements are an integral part of these statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS

	 2024		2023	
Cash flows from operating activities:	 			
Change in net assets and Engage deficit	\$ (4,507,207)	\$	(1,512,892)	
Adjustments to reconcile change in net assets and Engage				
deficit to net cashflows from operating activities:				
Depreciation and amortization of property and equipment	998,242		825,298	
Amortization of debt issuance costs	6,427		6,700	
Loss (gain) on interest rate swap agreement	(23,368)		78,280	
Provision for doubtful accounts	-		(2,620)	
Realized and unrealized gain on investments	(784,491)		(791,571)	
Contributions restricted for investment in endowments	(263,284)		(95,824)	
Amortization of right-of-use assets under operating leases	89,444		88,290	
Interest earned on split-dollar life insurance agreement	(21,053)		(20,589)	
Changes in operating assets and liabilities:				
Accounts receivable, net	163,679		(151,147)	
Grants receivable	(26,290)		18,313	
Other receivables	(15,747)		1,298,083	
Inventory	(3,385)		1,317	
Prepaid expenses	150,065		(116,725)	
Accounts payable	1,498,629		302,596	
Wages and benefits payable	201,472		(16,333)	
Accrued expenses	40,756		147,624	
Credits on customer accounts	56,362		49,678	
Assessments payable	83,533		25,714	
Deferred revenue	298,401		(710,620)	
Obligations under operating leases	 (86,994)		(83,846)	
Net cash flows from operating activities	 (2,144,809)		(660,274)	
Cash flows from investing activities:				
Purchases of property and equipment	(1,187,923)		(1,308,270)	
Payments received on mortgage receivable	55,891		60,845	
Purchase of investments	(9,192,567)		(7,506,211)	
Proceeds from sale and maturities of investments	 12,552,099		9,171,209	
Net cash flows from investing activities	2,227,500		417,573	

CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED)

	2024		2023	
Cash flows from financing activities:				
Collections of contributions restricted for investment in				
endowments	\$	263,284	\$	95,824
Payments on bonds payable		(344,832)		(344,832)
Net cash flows from financing activities		(81,548)		(249,008)
Net change in cash and cash equivalents		1,143		(491,709)
Cash and cash equivalents, beginning of year		1,317,918		1,809,627
Cash and cash equivalents, end of year	\$	1,319,061	\$	1,317,918
Noncash investing transactions:				
Interest accrued on split-dollar life insurance asset	\$	21,053	\$	20,589
Other cash flow information:				
Interest paid	\$	386,931	\$	394,384
Income taxes paid	\$	33,822	\$	27,350

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 1—Nature of operations

Emergency Nurses Association and Affiliates ("Association") consists of Emergency Nurses Association ("ENA"); ENA Foundation ("ENAF"); and ENA Ventures, LLC, which amended their name to ENA Workwell Solutions, LLC (d/b/a Engage – Powered by ENA) ("Engage").

ENA is a not-for-profit, professional association whose mission is to advance excellence in emergency nursing. ENA, whose national headquarters is located in Schaumburg, Illinois, was founded in 1970. Paid membership is approximately 35,500.

ENAF was established in 1991 to operate exclusively for charitable, educational, and scientific purposes relating to emergency nursing. ENAF activities benefit emergency nurses, patients, and the public through provision of undergraduate, advance practice, doctoral, and continuing education scholarships and research grants.

Engage was established in 2023 to provide innovative and effective solutions that support emergency nurses in providing the best possible care in a healthy and sustainable work environment. This is achieved through providing comprehensive resources, training, and support to ensure the emergency department is a safe, healthy, and a collaborative workplace for emergency nurses to thrive.

Note 2—Significant accounting policies

Basis of Presentation – The consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States ("U.S. GAAP") as applicable to not-for-profit organizations.

Principles of Consolidation – The accompanying consolidated financial statements include the accounts of ENA, ENAF, and Engage. The sole voting member of ENAF and Engage is ENA. Since ENA has control of the ENAF Board of Directors ("ENAF Board") and Engage Board of Directors, U.S. GAAP requires that the financial position and activities of these organizations be consolidated. All interorganizational transactions and balances have been eliminated in consolidation.

Cash and Cash Equivalents – For purposes of the consolidated statements of cash flows, the Association considers all highly liquid instruments with an original maturity of three months or less to be cash equivalents.

Concentrations of Credit Risk – The Association places its cash and cash equivalents on deposit with financial institutions in the United States, which are insured by the Federal Deposit Insurance Corporation for up to \$250,000 for each institution. The Association's cash balances at times exceeded federally insured limits. At December 31, 2024 and 2023, the Association's cash accounts exceeded federally insured limits by \$691,869 and \$622,628, respectively. The Association has not experienced any losses and does not believe it is exposed to any significant credit risk on cash and cash equivalents.

The Association maintains its investment in broker accounts which, at times, may exceed federally insured limits. As of December 31, 2024 and 2023, the Association's uninsured investment balance was \$13,406,863 and \$16,121,476, respectively. The Association believes it is not exposed to any significant credit risk on investments.

EMERGENCY NURSES ASSOCIATION AND AFFILIATES NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 2—Significant accounting policies (continued)

Accounts Receivable – Accounts receivable consists of amounts due from Trauma Nursing Core Courses ("TNCC"), Emergency Nursing Pediatric Courses ("ENPC"), the sale of advertising space in various ENA publications, and royalty arrangements with vendors for ENA educational offerings. The allowance for credit losses is based on the Association's assessment of the collectability of customer accounts receivable. In accordance with Accounting Standards Codification ("ASC") Topic 326, Financial Instruments – Credit Losses, the Association makes ongoing estimates relating to the collectability of accounts receivable and records an allowance for estimated credit losses expected from the inability of its customers to make required payments. The Association establishes expected credit losses by evaluating historical levels of credit losses, current economic conditions that may affect a customer's ability to pay, and creditworthiness of significant customers. These inputs are used to determine a range of expected credit losses and an allowance is recorded within the range. Accounts receivable are written off when there is no reasonable expectation of recovery. As of December 31, 2024 and 2023, the allowance for credit losses was \$139.557.

Inventory – Inventory, which consists of course manuals and ENA merchandise, is carried at the lower of cost or net realizable value with cost being determined by the first-in, first-out method. As of December 31, 2024 and 2023, no allowance for obsolete or excess inventory was recorded.

Property and Equipment – Property and equipment have been recorded at cost if purchased or at fair value at time of donation if received as a gift. The Association capitalizes property and equipment over \$5,000 that have a useful life of more than one year. Depreciation and amortization of property and equipment is provided over the estimated useful lives of the respective assets on a straight-line basis. Costs of maintenance and repairs that do not improve or extend the useful lives of the respective assets are expensed as incurred. The useful lives of property and equipment for purposes of computing depreciation and amortization are as follows:

Buildings	40 years
Building improvements	30 – 40 years
Equipment	5 years
Program development	3 – 7 years
Furniture and fixtures	15 years
Computer software	3 – 7 years

Investments – Investments are recorded at cost, if purchased, and at fair value, if donated. Thereafter, long-term and short-term investments in marketable securities with readily determinable fair values are presented in the consolidated financial statements at fair value. Short-term investments are those with a maturity of greater than three months but no more than one year. Long-term investments with a maturity of greater than one year are mutual funds or equity securities. The fair values of investments are based on quoted market prices, when available, for those investments. Interest and dividends and both realized and unrealized gains and losses are reported as investment return in the consolidated statement of activities. The Association's investments are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to these risk factors, it is reasonably possible that changes in the values of investments will occur in near term that will materially affect the amounts reported in the consolidated statements of activities.

Credits on Customer Accounts – Credits on customer accounts represent overpayments on accounts of ENA course directors relating to course fees. These overpayments are not automatically refunded, but instead are held on the account until the course director provides instruction as to the disposition of the credit. The credits are typically applied to future courses.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 2—Significant accounting policies (continued)

Assessments Payable – Assessments payable are amounts due to ENA State Councils and Chapters for their share of paid memberships and course fees. Assessments are calculated and paid quarterly.

Interest Rate Swap Agreement – The interest rate swap agreement is reflected at fair value in the Association's consolidated statements of financial position and the related portions of the debt being hedged are reflected at an amount equal to its carrying value.

Under U.S. GAAP, not-for-profit entities may elect to use a simplified hedge accounting approach to account for interest rate swap agreements that are entered into for the purpose of economically converting a variable-rate borrowing into a fixed-rate borrowing. Under this approach, the consolidated statement of activities charge for interest expense is similar to the amount that would result if the Association had directly entered into a fixed-rate borrowing instead of a variable-rate borrowing and a receive-variable, pay-fixed interest rate swap. The Association elected to use the simplified accounting approach.

Net Assets – Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor-imposed restrictions. Currently, the ENA Board has designated funds for ENAF endowments as well as to fund projects that fall within the criteria of the ENA spending policy. The ENAF Board has also designated funds for the ENAF endowments.

Net Assets With Donor Restrictions – Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. The Association reports contributions restricted by donors as increases in net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends, or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statements of activities released from restrictions.

Support and Revenue Recognition

Revenue from Contracts with Customers – The Association derives a significant portion of its revenue from revenue sources that involve contracts with customers. Those sources include consulting services, courses, membership dues, conferences, publications, marketplace, sponsorships, royalties, special events, mailing lists, consulting services income, and other revenue. Revenue is recognized when control of these goods or services are transferred to its customers, in an amount that reflects the consideration the Association expects to be entitled to in exchange for those goods or services. The Association does not have any significant financing components as all payments are received within a year of the services being provided. Costs incurred to obtain a contract will be expensed as incurred when the amortization period is less than a year. All contracts contain specified pricing for each performance obligation thus allocation of the transaction price is not necessary.

Disaggregation of Revenue from Contracts with Customers – The following table disaggregates the Association's revenue based on the timing of satisfaction of performance obligations for the years ended December 31:

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 2—Significant accounting policies (continued)

	2024	 2023
Performance obligations satisfied at a point in time	\$ 24,693,464	\$ 24,442,822
Performance obligations satisfied over time	\$ 4,398,282	\$ 4,917,009

Revenues from performance obligations satisfied at a point in time consist of revenues from consulting services, courses, conferences, publication advertising revenue, marketplace, event sponsorships, special events, mailing lists, and other revenues. Revenues from performance obligations satisfied over time consist of membership dues, publication editorial support and profit sharing, corporate engagement council sponsorships, and royalties.

Performance Obligations – For performance obligations related to consulting services, control transfers to the customer at the time of the service. Performance obligations related to courses, control transfers to the customer at a point in time. Courses occur on specified dates and course fee revenue is recorded when the course is held. Revenue from the sale of manuals is recognized upon shipment to the customer.

For performance obligations related to membership dues, control transfers to the customer over time. The Association offers membership categories of one year, three years, five years, and lifetime. Revenue is recorded in equal installments as control is passed to the customer over the term of the membership. The Association has determined the average career span of an emergency professional is 13 years and recognizes lifetime memberships over a 13-year period.

For performance obligations related to conferences, control transfers to the customer at a point in time. Conferences occur at specified dates and revenue is recorded at the time the conference is held.

For performance obligations related to publication advertising revenue, control transfers at a point in time. Revenue is recorded at the time the advertisement is printed or advertising service is performed. For performance obligations related to publication editorial support and profit sharing, control transfers to the customer over time in equal installments as control is passed to the publisher over the term of the agreement.

For performance obligations related to marketplace, control transfers to the customer at a point in time. Revenue from marketplace is recognized upon shipment of goods to customers.

For performance obligations related to event sponsorships and special events, control transfers to the customer at a point in time. Events occur at specified dates and revenue is recorded at the time the event is held. For performance obligations related to corporate engagement council sponsorships, control transfers to the customer over time. All obligations associated with corporate engagement council sponsorships are satisfied in the year in which the contract was obtained.

For performance obligations related to royalty revenue, control transfers to the customer over time. The Association recognizes royalty revenue using the output method based on terms agreed upon in contracts established with customers. The Association receives a percentage of gross income in exchange for a customer's usage of the Association's name and logo. The Association also receives commissions based on net revenue generated for promotion of a job board on the Association's website.

For performance obligations related to mailing lists and other revenues, control transfers to the customer at a point in time.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 2—Significant accounting policies (continued)

Conference fees received in advance are deferred until the conference takes place. Course fees received in advance are deferred until the course takes place. Membership dues received in advance are deferred until the period to which the dues relate. The deferred amounts as of December 31, 2024 and 2023 are included in deferred revenue on the consolidated statements of financial position.

For performance obligations related to consulting services income, control transfers to the customer at a point in time. Consulting services income occurs when training and support is provided.

Contract Balances – The timing of revenue recognition, billings, and cash collections results in billed accounts receivable and deferred revenue on the consolidated statements of financial position. The beginning and ending contract balances were as follows:

	De	cember 31, 2024	De	cember 31, 2023	J	anuary 1, 2023
Accounts receivable, gross	\$	1,974,962	\$	2,138,641	\$	1,982,254
Deferred revenue	\$	4,401,382	\$	4,102,981	\$	4,813,601
Credits on customer accounts	\$	199,379	\$	143,017	\$	93,339

Contributions – The Association recognizes contributions when cash, securities or other assets, an unconditional promise to give, or a notification of a beneficial interest is received. Conditional promises to give, that is, those with a measurable performance or other barrier, and a right of return or release, are not recognized until the conditions on which they depend have been substantially met. As of December 31, 2024 and 2023, there were no conditional promises to give. Contributions not collected at the end of the year are disclosed as pledges receivable and are recorded at their estimated fair values. Pledges receivable expected to be collected in more than one year are valued at the present value of future cash flows using a credit risk adjusted discount rate. All contributions are expected to be collected in one year or less. There were no contributions not collected for the years ended December 31, 2024 and 2023.

Accounting Estimates – The preparation of consolidated financial statements in accordance with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Income Taxes – ENA and ENAF are exempt from federal and state income taxes under Internal Revenue Code Section 501(c)(3). ENA pays unrelated business income tax ("UBIT") on advertising revenue derived from various ENA publications, as well as sponsorship revenue that provide marketing opportunities for the sponsor. Unrelated UBIT for the years ended December 31, 2024 and 2023 amounted to \$75,481 and \$84,431, respectively. Provision for UBIT expense is included in programs, grants, and scholarship expense on the consolidated statements of functional expenses.

Engage is a single member LLC electing to be treated as a corporation. Deferred income taxes are recognized for temporary differences between the basis of assets and liabilities for consolidated financial statement and income tax purposes. Engage's provision for income taxes differs from applying the statutory U.S. corporate income tax rates to income before income taxes. There were no deferred or income tax expenses for the years ended December 31, 2024 and 2023.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 2—Significant accounting policies (continued)

Management has concluded that as of December 31, 2024 and 2023, there were no uncertain positions taken or expected to be taken that would require recognition of a liability or disclosure in the consolidated financial statements. The Association would account for any potential interest or penalties related to possible future liabilities for unrecognized income tax benefits as income tax expense. The Association is no longer subject to examination by federal, state, or local tax authorities for periods before 2021.

Advertising – Advertising costs are expensed as incurred. Advertising expense was \$256,226 and \$223,977 for the years ended December 31, 2024 and 2023, respectively.

Functional Expenses – The costs of program and supporting service activities have been summarized on a functional basis in the consolidated statements of activities. The consolidated statements of functional expenses present the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

The consolidated financial statements report certain categories of expenses that are attributable to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. The Association utilizes a direct coding methodology for a majority of their expenses; however, expenses classified as occupancy expenses on the consolidated statements of functional expenses are allocated on the basis of estimates of time and effort.

Leases – The Association leases office space and equipment. The determination of whether an arrangement is a lease is made at the lease's inception. Under ASC 842, a contract is (or contains) a lease if it conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is defined under the standard as having both the right to obtain substantially all of the economic benefits from use of the asset and the right to direct the use of the asset. Management only reassesses its determination if the terms and conditions of the contract are changed.

Operating leases are included in operating lease right-of-use ("ROU") assets and other current and long-term operating lease liabilities in the consolidated statements of financial position. Finance leases are included in property and equipment, other current liabilities, and other long-term liabilities in the consolidated statements of financial position.

The ROU assets represent the right to use an underlying asset for the lease term, and lease liabilities represent the obligation to make lease payments. Operating lease ROU assets and liabilities are recognized at the lease commencement date based on the present value of lease payments over the lease term. The Association uses the implicit rate when it is readily determinable. Since most of the Association's leases do not provide an implicit rate to determine the present value of lease payments, management uses the risk-free rate based on the information available at lease commencement. Operating lease ROU assets also include any lease payments made and excludes any lease incentives. Lease expense for lease payments is recognized on a straight-line basis over the lease term. The Association's lease terms may include options to extend or terminate the lease when it is reasonably certain it will exercise the option.

Subsequent Events – Subsequent to December 31, 2024, Engage was dissolved in March 2025. There have been no other subsequent events through July 15, 2025, the date the financial statements were available to be issued.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 3—Liquidity and availability

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the date of the consolidated statement of financial position, comprise the following:

	 2024	 2023
Financial assets at year-end:		_
Cash and cash equivalents	\$ 1,319,061	\$ 1,317,918
Accounts receivable, net	1,835,405	1,999,084
Grants receivable	35,650	9,360
Other receivables	15,747	-
Mortgage receivable, current portion	1,639,960	55,888
Investments	 13,851,860	 16,426,901
Total financial assets	 18,697,683	 19,809,151
Less amounts not available for general expenditures		
within one year due to:		
Donor-restricted for a specific purpose	712,526	644,898
Perpetual restrictions	1,744,156	1,480,870
Board-designated endowment	1,954,820	1,787,096
Board-designated for a specific purpose	131,030	110,992
Board-designated reserve fund	 501,910	 501,910
Total amounts not available for general expenditures		
within one year	 5,044,442	 4,525,766
Financial assets available to meet cash needs		
for general expenditures within one year	\$ 13,653,241	\$ 15,283,385

The Association's endowment funds consist of donor-restricted endowments. Income from donor-restricted endowments is restricted for specific purposes. As of December 31, 2024 and 2023, donor-restricted endowment funds were not available for general expenditure.

The Association's board-designated endowment of \$1,954,820 and \$1,787,096 at December 31, 2024 and 2023, respectively, is subject to an annual spending rate of 5% as described in Note 13. Although the Association does not intend to spend from this board-designated endowment (other than amounts appropriated for general expenditure as part of the ENAF Board's annual budget approval and appropriation), these amounts could be made available if necessary.

During 2020, the ENAF Board designated funds for utilizing reserves to support COVID-19 relief and in December 2022, the ENAF Board re-designated the purpose of the COVID Relief Fund to an Emergency Relief Fund. At December 31, 2024 and 2023, there was a balance of \$131,030 and \$110,992, respectively, with this designation.

Additionally, the ENA Board has designated funds within the parameters of the ENA spending policy for utilizing reserves on identified projects. At December 31, 2024 and 2023 there was a balance of \$501,910 with this designation. Although the Association intends to spend these funds in accordance with the ENA spending policy referred to above, these amounts could be made available if necessary.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 3—Liquidity and availability (continued)

As part of the Association's liquidity management plan, cash in excess of current needs for expenses is invested in mutual funds. Investments are released to cover operating expenses as needed upon management approval. Additionally, the Association maintains a line of credit that if deemed necessary can be drawn upon to cover operating expenses (see Note 8).

Note 4—Property and equipment

Property and equipment at December 31, 2024 and 2023 consisted of the following:

	2024	 2023
Land	\$ 1,492,112	\$ 1,492,112
Buildings	2,948,699	2,948,699
Building improvements	5,969,138	5,969,138
Equipment	178,598	178,598
Program development	2,161,206	1,684,727
Furniture and fixtures	1,283,098	1,283,098
Computer software	3,594,588	2,883,144
Total property and equipment	17,627,439	16,439,516
Less accumulated depreciation	(4,223,043)	(3,224,801)
Property and equipment, net	\$ 13,404,396	\$ 13,214,715

Depreciation expense of property and equipment was \$749,587 and \$584,464 for the years ended December 31, 2024 and 2023, respectively. In addition, the Association amortized development costs (included in programs, grants, and scholarship expenses) for the years ended December 31, 2024 and 2023 in the amounts of \$248,655 and \$240,834, respectively.

Note 5—Mortgage receivable

On August 21, 2020, the Association entered into a real estate sale agreement with a third party. The Association agreed to provide financing for a portion of the purchase price of the property sold, which amounted to \$1,900,000. The mortgage receivable is stated at unpaid principal balance, less an allowance for credit losses. Certain insurance coverage is required and the policies must name the Association as additional insured.

Interest on the note is compounded annually and accrues at a rate of 4.00% from September 1, 2021 through August 31, 2023 and at a rate of 5.00% from August 31, 2023 through the maturity date of August 31, 2025. Interest on the loan is recognized over the term of the loan and is calculated using the interest method on principal amounts outstanding. Interest income recorded for the years ended December 31, 2024 and 2023 was \$89,830 and \$76,927 respectively, and is included as other support and revenue on the consolidated statements of activities. The Association's practice is to charge off any loan or a portion of a loan when the loan is determined by management to be uncollectible due to the third party's failure to meet repayment terms, or for other reasons.

The Association establishes expected credit losses by evaluating historical levels of credit losses, current economic conditions that may affect a customer's ability to pay, and creditworthiness of significant customers. These inputs are used to determine a range of expected credit losses and an allowance is recorded within the range. Mortgage receivable is written off when there is no reasonable expectation of recovery. As of December 31, 2024 and 2023, the Association deemed an allowance for credit losses was immaterial and therefore unnecessary.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 6—Split-dollar life insurance agreement

On April 1, 2022, the Association entered into a collateral assignment split-dollar agreement and limited recourse term promissory note with a key employee of the Association to encourage the employee to continue employment and to provide insurance protection, as well as additional retirement income, for the benefit of the employee. The Association and employee jointly own a life insurance policy (the "Policy"). The limited recourse term promissory note accrues interest at a rate of 2.25% per annum compounded annually and the Policy is assigned as collateral, which secures the Association's right to recover the funding amount plus interest. Effective December 31, 2024, the employee terminated employment with the Association and was 37.5% vested as of that date. The employee has the right to draw excess cash value earnings from the Policy, up to 37.5% of the annual borrowing cap commencing December 31, 2029.

Beginning in 2022 and ending in 2029, the Association will make six annual premium payments, with the option to make two additional payments, to the insurance company in the amount of \$112,488 per year. Interest income is recognized as earned and accrued for in split-dollar life insurance on the consolidated statements of financial position. The balance of the split-dollar life insurance as of December 31, 2024 comprised of the following:

Balance beginning of year	\$ 935,679	\$	915,090
Accrued interest	 21,053	1	20,589
Total split-dollar life insurance end of year	\$ 956,732	\$	935,679

Note 7—Fair value measurements

U.S. GAAP establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements).

The three levels of the fair value hierarchy are described below:

- Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities inactive markets that management has the ability to access at the measurement date.
- Level 2 Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly such as:
 - · Quoted prices for similar assets or liabilities in active markets;
 - Quoted prices for identical or similar assets or liabilities in inactive markets;
 - Inputs other than quoted prices that are observable for the asset or liability;
 - Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 – Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 7—Fair value measurements (continued)

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following are descriptions of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2024 and 2023:

Mutual Funds – Valued at the closing price as reported by the fund. Mutual funds held by the Association are open-ended mutual funds that are registered with the U.S. Securities and Exchange Commission. These funds are required to publish their daily net asset value and to transact at that price.

Interest Rate Swap – Valued using both observable and unobservable inputs when available and can generally be corroborated by market data.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while management believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following tables set forth by level, within the fair value hierarchy, the Association's assets at fair value as of December 31:

	Assets at Fair Value as of December 31, 2024											
		Level 1		Level 2	L	evel 3	Total					
Assets:												
Mutual funds:												
Bond funds	\$	3,183,633	\$	-	\$	-	\$ 3,183,633					
Equity funds		4,851,452		-		-	4,851,452					
Exchange traded funds		6,379,215					6,379,215					
Total investments		14,414,300					14,414,300					
Interest rate swap				202,730			202,730					
Total assets in the fair												
value hierarchy	\$	14,414,300	\$	202,730	\$		\$ 14,617,030					

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 7—Fair value measurements (continued)

	Assets at Fair Value as of December 31, 2023											
		Level 1		Level 2	Le	vel 3		Total				
Assets:												
Mutual funds:												
Money market funds	\$	343,048	\$	-	\$	-	\$	343,048				
Bond funds		5,572,541		-		-		5,572,541				
Equity funds		4,000,527		-		-		4,000,527				
Exchange traded funds		7,185,714						7,185,714				
Total investments		17,101,830						17,101,830				
Interest rate swap		-		179,362				179,362				
Total assets in the fair												
value hierarchy	\$	17,101,830	\$	179,362	\$		\$	17,281,192				

As of December 31, 2024, \$562,440 of the \$14,414,300 of investments are earmarked for the collateral assignment split-dollar agreement and are included in split-dollar life insurance asset on the consolidated statement of financial position. As of December 31, 2023, \$674,929 of the \$17,101,830 of investments are earmarked for the collateral assignment split-dollar agreement and are included in split-dollar life insurance asset on the consolidated statement of financial position.

For the years ended December 31, 2024 and 2023, there were no significant transfers into or out of Level 3.

Note 8—Line of credit

The Association has a \$2,500,000 unsecured line of credit. This line expires on December 21, 2025 and bears interest at prime (7.5% at December 31, 2024) minus .75%. The line of credit matures in December 2025. The outstanding balance on the line of credit was \$1,099,209 at December 31, 2024 and 2023.

Restrictive covenants imposed under the line of credit require the Association to maintain an unrestricted cash and investment to total fund debt of not less than 1.00 at December 31, 2024 and 1.25 at December 31, 2023 (ENA only). As of December 31, 2024 and 2023, this covenant was met.

Note 9—Bond payable

On December 21, 2017, a Series 2017 Industrial Revenue Bond (the "Bond") was issued by the City of Watseka. The aggregate principal amount of the Bond is \$10,000,000 and the proceeds of the Bond were used to finance the purchase of the land and building in Schaumburg, Illinois. The maturity date of the Bond is December 21, 2047.

The Association has a note with a bank that bears interest at variable rates throughout the life of the bond. As of December 31, 2024, the interest rate on the Bond is 4.96%. The Bond requires monthly payments of \$28,736 and has a maturity date of December 2027 with a balloon payment of all unpaid principal and interest. The balance outstanding at December 31, 2024 and 2023 was \$7,931,008 and \$8,275,840, respectively.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 9—Bond payable (continued)

The Bond agreement requires the Association to furnish audited financial statements 270 days after each year end. Restrictive covenants imposed under the Bond agreement also require the Association to maintain an unrestricted cash and investment to total fund debt of not less than 1.00 at December 31, 2024 and 1.25 at December 31, 2023 (ENA only). As of December 31, 2024 and 2023, this covenant was met.

There were debt issuance costs of \$123,194 related to the bond issuance. Amortization expense for the years ended December 31, 2024 and 2023 was \$6,427 and \$6,700, respectively.

During 2018, the Association entered into a \$10,000,000 interest rate swap agreement with a bank to fix the rate on the variable rate bond and to manage the borrowing costs. The interest rate swap agreement has a termination date of December 10, 2027 and a fixed interest rate of 3.61%.

The settlement value of the interest rate swap at December 31, 2024 and 2023 was an asset of \$202,730 and \$179,362, respectively. The settlement rate was estimated using a present value calculation of the swap's remaining estimated cash flows, not adjusted for any nonperformance risk.

The Bond payable as of December 31, 2024 and 2023 consisted of the following:

	2024								2023				
		Debt Issue						bt Issue	ie				
	Principal		Costs	Net		Net			Principal		Costs		Net
Bond	\$ 7,931,008	\$	72,472	\$	7,858,536	\$	8,275,840	\$	78,899	\$	8,196,941		
Less current portion	(344,832)		(6,154)		(338,678)		(344,832)		(6,427)		(338,405)		
Long-term debt	\$ 3,158,632	\$	66,318	\$	7,519,858	\$	7,931,008	\$	72,472	\$	7,858,536		

Principal payments due on Bond payable are as follows:

2025	\$ 344,842
2026	344,842
2027	 7,241,324
	\$ 7,931,008

Note 10—Leases

The Association has operating lease agreements that require monthly payments ranging from \$144 to \$6,793, and lease maturity dates up through November 2027. The Association is not obligated by any lease agreements that meet the criteria of a finance lease.

Certain leases include optional renewal periods. When it is reasonably certain a renewal option will be exercised, that renewal period is included in the lease term and the related payments are reflected in the ROU asset and lease liability.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 10—Leases (continued)

All of the Association's leases include fixed rental payments. While the majority of the leases are gross leases, the Association also has a number of leases which require separate payments to the lessor based on the property taxes assessed on the property, as well as a portion of the common area maintenance associated with the property. The Association has elected the practical expedient not to separate lease and non-lease components for all leases.

The Association elects to apply the short-term lease measurement and recognition exemption to leases that meet the criteria. As of December 31, 2024 and 2023, the Association had not entered into any lease agreements that qualify for the short-term lease measurement and recognition exemption.

Lease expense for the years ended December 31 was as follows:

		 2023	
Operating leases:			
Fixed rent expense	\$	92,567	\$ 92,567

Aggregate future minimum lease payments and the present value of net future minimum payments at December 31, 2024 is as follows:

2025 2026	\$ 87,345 82,703
2027	 21,959
Less interest	192,007 (2,794)
	\$ 189,213

As of December 31, 2024 and 2023, the weighted-average remaining lease term for all operating leases is 2.21 and 3.16 years, respectively. Because the Association generally does not have access to the rate implicit in the lease, the Association utilizes the risk-free rate as the discount rate. The weighted-average discount rate associated with operating leases as of December 31, 2024 and 2023 is 1.36%.

Note 11—Retirement plan

ENA has a 401(k) defined contribution retirement savings plan (the "Plan") available to substantially all of ENA's employees. ENA matches up to 4% of each employee's contribution to the Plan. The Plan also has a discretionary profit sharing component. ENA's discretionary profit sharing contribution is determined annually based on the fiscal results of the Association with input from staff and the Board. ENA's contribution is funded on a current basis There were no profit sharing contributions for 2024 or 2023. Total contributions to the Plan for the years ended December 31, 2024 and 2023 totaled \$501,152 and \$382,119, respectively.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 12—Commitments and contingencies

The Association has entered into a number of contracts with various vendors for space, hotel accommodations, and ancillary services for future meetings. Prepaid hotel deposits may be applied towards hotel cancellation fees. Minimum estimated cancellation fees for future meetings as of December 31, 2024 are as follows:

2025	\$ 1,563,764
2026	1,198,731
2027	305,554
2028	428,532
2029	 436,288
	\$ 3,932,869

Note 13—Endowment

The Association's endowment includes three board-designated endowments established for the ENAF and 23 donor-restricted endowment funds primarily for the general operating purposes of the Association, as well as for specific programs and scholarships. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law — The state of Illinois adopted the Uniform Prudent Management of Institutional Funds Act ("UPMIFA") on June 30, 2009. The Board of Directors has adopted a spending policy that requires the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment fund absent explicit donor stipulations to the contrary.

As a result of this policy, the Association retains in perpetuity (a) the original value of initial and subsequent gift amounts (including promises to give net of any discounts or an allowance for uncollectible pledges) donated to the endowment and (b) any accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added. Donor-restricted amounts not retained in perpetuity are subject to appropriation for expenditure by the Association in a manner consistent with the standard of prudence described by UPMIFA. The Association considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purposes of the Association and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Association
- The investment policies of the Association

Strategies Employed for Achieving Objectives – To satisfy its long-term rate of return objectives, the Association relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 13—Endowment (continued)

Spending Policy and How the Investment Objectives Relate to Spending Policy – The Association's Board has approved a policy of appropriating annually no more than 5% of the prior three-year average of the fair market value of the endowment, including any capital appreciation and/or current yield. In establishing this policy, the Association considered the long-term expected return on its endowments. This is consistent with the Association's objective to maintain the fair value of the endowment assets held in perpetuity for a specified term as well as to provide additional real growth through new gifts and investment return. Donor-restricted endowments are spent in accordance with the donors' requirements; distributions are made for purposes that conform to the donors' stated intentions.

Funds with Deficiencies – From time to time, certain donor-restricted endowment funds may have fair values less than the amount required to be maintained by donors or by law (underwater endowments). There were no such deficiencies at December 31, 2024 or 2023.

Endowment net asset composition by type of fund as of December 31, 2024:

	Without Donor Restrictions		 lith Donor estrictions	Total
Board-designated endowment funds	\$	1,954,820	\$ -	\$ 1,954,820
Donor-restricted endowment funds: Original donor-restricted gift amount and amounts required to be maintained in perpetuity by				
the donor Accumulated investment gains		- -	 1,744,156 399,414	 1,744,156 399,414
Total endowment net assets	\$	1,954,820	\$ 2,143,570	\$ 4,098,390

Changes in endowment net assets for the year ended December 31, 2024:

	Without Donor		W	ith Donor/				
	Restrictions			Restrictions		R	estrictions	Total
Endowment net assets, December 31, 2023	\$	1,787,096	\$	1,787,071	\$ 3,574,167			
Investment return, net		188,004		185,215	373,219			
Appropriation of endowment assets for								
expenditures		(70,280)		(92,000)	(162,280)			
Contributions		50,000		263,284	 313,284			
Endowment net assets, December 31, 2024	\$	1,954,820	\$	2,143,570	\$ 4,098,390			

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 13—Endowment (continued)

Endowment net asset composition by type of fund as of December 31, 2023:

	Without Donor Restrictions		 lith Donor estrictions	Total
Board-designated endowment funds	\$	1,787,096	\$ -	\$ 1,787,096
Donor-restricted endowment funds:				
Original donor-restricted gift amount and amounts				
required to be maintained in perpetuity by				
the donor		-	1,480,870	1,480,870
Accumulated investment gains			306,201	306,201
Total endowment net assets	\$	1,787,096	\$ 1,787,071	\$ 3,574,167

Changes in endowment net assets for the year ended December 31, 2023:

	 thout Donor estrictions	 /ith Donor estrictions	Total		
Endowment net assets, December 31, 2022	\$ 1,649,769	\$ 1,682,484	\$	3,332,253	
Investment return, net	141,327	150,263		291,590	
Appropriation of endowment assets for					
expenditures	(4,000)	(141,500)		(145,500)	
Contributions	 	 95,824		95,824	
Endowment net assets, December 31, 2023	\$ 1,787,096	\$ 1,787,071	\$	3,574,167	

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 14—Net assets with donor restrictions

Net assets with donor restrictions are restricted for the following purposes or periods for the years ended December 31:

	2024	2023
Karen O'Neil Endowed Scholarship Fund	\$ 126,76	1 \$ 116,783
New York State September 11 Endowment Fund	159,16	0 149,214
Judith C. Kelleher Memorial Endowment Fund	146,31	6 142,905
Anita Dorr Memorial Endowment Fund	8,45	7 6,523
Jeanette Ash Endowed Scholarship Fund	90,52	0 76,516
Richard Wynkoop Scholarship Fund	77,04	0 66,983
Elizabeth B. Moore Memorial Fund for Scholarships	132,61	0 131,041
Texas Endowed Scholarship Fund	236,56	3 217,882
Mildred Fincke Memorial Endowed Scholarship Fund	44,53	8 39,102
Joan Eberhardt Endowed Scholarship Fund	67,35	7 58,549
Peggy McCall Fund	31,09	9 28,872
Jeff Solheim International Endowment	46,30	7 34,352
Gracen Brooke Oglesby Pediatric Fund	31,43	9 25,999
Castner and Spencer Family Research Fund	31,81	8 28,196
Patricia Kunz Howard Endowed Scholarship Fund	68,75	8 49,696
Virginia ENA State Council Endowed Scholarship Fund	41,65	9 31,602
HoosiER ENA Scholarship Fund	29,58	5 24,881
Illinois ENA Thelma Kuska Endowment Fund	51,82	3 41,224
Minnesota Pathways Scholarship Fund	145,95	7 52,325
Barbara Ann Stout Fund	29,44	6 26,710
General Endowment Fund	432,46	8 437,716
Michigan Endowment Fund	98,79	8 -
New Jersey Endowment Fund	45,09	0 -
Total endowments	2,173,57	0 1,787,071
Purpose restrictions:		
Scholarships	276,29	0 317,993
Grants	6,77	2 19,902
Emergency Releif Fund (COVID-Relief)	5	0 801
Total purpose restrictions	283,11	2 338,697
Total net assets with donor restrictions	\$ 2,456,68	2 \$ 2,125,768

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2024 AND 2023

Note 14—Net assets with donor restrictions (continued)

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or by occurrence of the passage of time or other events specified by the donors as follows for the years ended December 31, 2024 and 2023:

	 2024	 2023
Scholarships	\$ 316,786	\$ 374,638
Emergency Relief Fund (COVID-Relief)	 7,402	 599
Total net assets released from restrictions	\$ 324,188	\$ 375,237



EMERGENCY NURSES ASSOCIATION STATEMENTS OF FINANCIAL POSITION

DECEMBER 31, 2024 AND 2023

	2024	2023
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 583,986	\$ 425,228
Accounts receivable, net	1,802,643	1,975,249
Grants receivable	35,650	9,360
Due from affiliate	1,001,759	216,188
Other receivables	15,747	-
Mortgage receivable	1,639,960	55,888
Inventory	52,785	49,400
Prepaid expenses	 848,504	 1,000,201
Total Current Assets	 5,981,034	3,731,514
Property and Equipment, Net	13,404,396	13,214,715
Other Assets:		
Prepaid expenses, net of current portion	114,160	106,660
Mortgage receivable, net of current portion	-	1,639,963
Interest rate swap asset	202,730	179,362
Split-dollar life insurance asset	956,732	935,679
Right-of-use assets under operating lease agreements	187,957	277,401
Investment in Engage	1,710,000	1,200,000
Investments	8,965,036	 12,089,272
Total Other Assets	12,136,615	16,428,337
Total Assets	\$ 31,522,045	\$ 33,374,566

EMERGENCY NURSES ASSOCIATION

STATEMENTS OF FINANCIAL POSITION (CONTINUED)

DECEMBER 31, 2024 AND 2023

	2024			2023	
LIABILITIES AND NET ASSETS			_		
Current Liabilities:					
Accounts payable	\$	2,402,314	\$	911,314	
Wages and benefits payable		997,450		795,978	
Accrued expenses		696,657		655,901	
Credits on customer accounts		199,379		143,017	
Assessments payable		928,478		844,945	
Line of credit		1,099,209		1,099,209	
Current portion of deferred revenue		2,766,338		2,654,853	
Current portion of obligations under operating leases		85,404		86,994	
Current portion of bond payable		338,678		338,405	
Total Current Liabilities		9,513,907		7,530,616	
Long-Term Liabilities:					
Deferred revenue, net of current portion		1,631,644		1,439,128	
Obligations under operating leases, net of current portion		103,809		189,213	
Bond payable, net of current portion		7,519,858		7,858,536	
Total Long-Term Liabilities		9,255,311		9,486,877	
Total Liabilities		18,769,218		17,017,493	
Net Assets:					
Without Donor Restrictions:					
Undesignated		12,250,917		15,855,163	
Board-designated		501,910		501,910	
Total Without Donor Restrictions		12,752,827		16,357,073	
Total Net Assets		12,752,827		16,357,073	
Total Liabilities and Net Assets	\$	31,522,045	\$	33,374,566	

EMERGENCY NURSES ASSOCIATION

STATEMENTS OF ACTIVITIES

	2024			2023
Without Donor Restrictions:				
Support and Revenue:				
Courses	\$	19,953,054	\$	20,013,778
Membership dues		3,661,757		4,135,792
Conferences		3,033,032		2,723,847
Publications		580,518		678,838
Marketplace		388,125		434,730
Sponsorships		469,506		534,000
Royalties		181,957		194,443
Other		527,105		364,676
Grants		64,751		60,536
Mailing lists		46,942		47,981
Investment return, net		935,147		1,072,636
Interest income		21,053		20,589
(Loss) gain on interest rate swap agreement		23,368		(78,280)
Donated services		105,000		150,000
Total Support and Revenue		29,991,315		30,353,566
Expenses:				
Programs, Grants, and Scholarships		22,329,458		20,348,410
Supporting Services:		10.010.550		40.040.000
Management and general		10,816,550		10,040,222
Fundraising and development		449,553		499,694
Total Supporting Services		11,266,103		10,539,916
Total Expenses		33,595,561		30,888,326
Change in net assets		(3,604,246)		(534,760)
Net assets, beginning of year		16,357,073		16,891,833
Net assets, end of year	\$	12,752,827	\$	16,357,073

EMERGENCY NURSES ASSOCIATION STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2024

	Programs,	Management	g Services Fundraising	
	Grants, and	and	and	
	Scholarships	General	Development	Total
Payroll Expenses:				
Salaries and wages	\$ 7,672,453	\$ 4,146,135	\$ -	\$ 11,818,588
Employee benefits	\$1,275,621	\$718,631	-	1,994,252
Payroll taxes	607,472	306,693		914,165
Total Payroll Expenses	9,555,546	5,171,459		14,727,005
Operating Expenses:				
Advertising and promotion	255,326	-	-	255,326
Bank charges and credit card processing	-	571,121	-	571,121
Computer	245,128	1,512,371	-	1,757,499
Conferences	3,832,889	568,789	-	4,401,678
Cost of goods sold	1,330,569	-	-	1,330,569
Depreciation and amortization	375,641	390,826	4,664	771,131
Fulfillment and warehousing services	332,831	-	-	332,831
Grants and scholarships	-	2,750	422,101	424,851
Insurance	70,468	66,453	_	136,921
Interest expense	-	386,931	-	386,931
Miscellaneous	103,270	95,650	_	198,920
Postage, freight, and shipping	366,247	2,064	_	368,311
Printing	231,971	16,441	_	248,412
Professional services	1,115,199	741,342	_	1,856,541
Provision for UBIT	75,481	-	_	75,481
Public relations	21,204	_	_	21,204
Recruitment fees	-	129,871	_	129,871
Stipends	146,839	139,594	_	286,433
Supplies and equipment	64,679	39,472	_	104,151
Temporary workers	94,218	178,888	_	273,106
Training	160,900	156,241	_	317,141
Travel	856,365	359,295	-	1,215,660
Total Operating Expenses	9,679,225	5,358,099	426,765	15,464,089
Occupancy Expenses:				
Building maintenance	92,876	50,124	4,423	147,423
Depreciation	143,080	77,218	6,813	227,111
Insurance	9,199	4,964	438	14,601
Real estate taxes	168,085	90,712	8,004	266,801
Rent	48,923	28,732	-	77,655
Telephone	2,364	1,276	113	3,753
Utilities	62,938	33,966	2,997	99,901
Total Occupancy Expenses	527,465	286,992	22,788	837,245
Assessment Expenses:				
State/chapter membership dues	494,932	_	_	494,932
ENPC/TNCC	2,072,290	-	-	2,072,290
Total Assessment Expenses	2,567,222	-	-	2,567,222
Total Expenses	\$ 22,329,458	\$ 10,816,550	\$ 449,553	\$ 33,595,561

EMERGENCY NURSES ASSOCIATION STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2023

Programs, Grants and Scholarships Management and Scholarships Fundrating and Wages Total Name Salaries and wages \$ 0,822,334 \$ 3,864,081 \$ 10,086,418 Employee benefits \$1,101,023 \$578,405 \$ 10,086,418 Payroll Expenses \$59,221 \$227,77 \$ 13,196,851 Coperating Expenses: Coperating Expenses: Analy Expenses Bank Charges and credit card processing 6 25,29 \$ 1,679,482 Bad debt expenses 261 \$ 1,679,483 Computer 238,271 \$ 1,670,483 Conferences 2,602,727 \$ 22,585 \$ 1,670,483 Conferences 2,602,727 \$ 22,525 \$ 7,211 \$ 980,048 Conferences 2,602,727 \$ 22,525 \$ 7,211 \$ 980,048 Contact of goods sold 1,841,547 \$ 27,72 \$ 7,211 \$ 980,048 Grants and scholarships 1,841,414 \$ 1,41,114 \$ 1,41,114 \$ 1,41,114 \$ 1,41,114 \$ 1,41,114 \$ 1,41,114 \$ 1,41,114 \$ 1,41,114 \$ 1			Supporting Services					
Page		Program	 s,					
Payroll Expenses: Salaries and wages \$ 6,822,334 \$ 3,864,081 \$ - \$ 10,686,415 Employee benefits \$1,101,023 \$578,405 - 1,679,425 Payroll taxes \$50,291 280,717 - 6 831,005 Total Payroll Expenses \$8,473,688 4,723,203 - 13,196,851 Operating Expenses: Advertising and promotion 223,977 2 23,977 Bank charges and credit card processing - 516,767 623,977 Bank charges and credit card processing - 2 516,767 203,977 Bank charges and credit card processing - 2 516,767 62,525 Bad debt expense 261 203,977 Computer 236,211 1,434,276 1,670,437 Computer 236,211 1,434,276 1,670,437 Conferences 2,602,727 522,565 3,125,202 Cost of goods sold 1,641,547 1,991,202 Cost of goods sold 1,641,647 1,991,202 Cost of goods sold 1,641,647 1,991,202 Cost of goods sold 1,641,647		_	_		_			
Salaries and wages		•		General	Development		Total	
Employee benefits	Payroll Expenses:							
Payroll taxes	Salaries and wages	\$ 6,82	2,334 \$		\$ -	\$	10,686,415	
Total Payroll Expenses 8,473,648 4,723,203 - 13,196,851 Operating Expenses: Advertising and promotion 223,977 - - 223,977 Bank charges and credit card processing Discount on sales 62,529 - - 62,528 Bad debt expense 261 - - 26,525 Bad debt expense 261 - - - 1,670,487 Computer 236,211 1,434,276 - 1,670,487 - - 1,671,648 Conferences 2,602,727 522,565 - 3,125,292 - - 1,641,547 - - 1,641,547 - - 1,641,547 - - 1,641,547 - - 1,641,547 - - 1,641,547 - - 1,641,547 - - 1,641,547 - - 1,641,547 Depreciation and amortization 361,977 227,921 7,211 597,000 464,877 Institution and amortization 361,877 1,641,847 1,641,847	Employee benefits	\$1,10	1,023	\$578,405	-		1,679,428	
Advertising and promotion 223,977 - 223,977	Payroll taxes	55	0,291	280,717			831,008	
Advertising and promotion 223,977 - 516,767 - 515,767 - 516,767 -	Total Payroll Expenses	8,47	3,648	4,723,203			13,196,851	
Bank charges and credit card processing - 516,767 516,767 516,767 516,252 - 62,525 Discount on sales 62,529 - - 62,525 261 261 - 261 - 261 - 261 - 261 - 261 - 261 - 261 - 261 - 1,670,487 - - 1,670,487 - - 1,670,487 - - 1,671,487 - - - 1,671,487 - - 2,725 - - 1,671,415 - - - 3,725,292 - - 2,725 3,725 - - 1,671,415 - - 3,725,292 - - 2,725 3,725 - - 3,725 - - 2,755 464,157 - - 464,157 - - 466,877 Insurance 81,917 59,193 - 1,41,111 - - 4,618 -	Operating Expenses:							
Discount on sales	Advertising and promotion	22	3,977	-	-		223,977	
Bad debt expense 261	Bank charges and credit card processing		-	516,767	-		516,767	
Computer 236,211 1,434,276 - 1,670,487 Conferences 2,602,727 522,565 - 3,125,292 Cost of goods sold 1,641,547 - - 1,641,547 Depreciation and amortization 361,977 227,821 7,211 597,005 Fulfillment and warehousing services 390,436 - - 390,436 Grants and scholarships - 2,750 464,127 468,877 Insurance 81,917 59,193 - 141,116 Interest expense - 401,084 - 401,084 Miscellaneous 146,474 105,991 - 252,466 Postage, freight, and shipping 357,317 820 - 258,464 Postage, freight, and shipping 357,317 820 - 256,814 Professional services 1,334,796 831,292 - 2,166,088 Provision for UBIT 84,431 - - 84,513 Public relation 39,108 451 <t< td=""><td>Discount on sales</td><td>6</td><td>2,529</td><td>-</td><td>-</td><td></td><td>62,529</td></t<>	Discount on sales	6	2,529	-	-		62,529	
Conferences 2,602,727 522,565 - 3,125,292 Cost of goods sold 1,641,547 - - 1,641,529 Depreciation and amortization 361,977 227,821 7,211 597,005 Fulfillment and warehousing services 390,436 - - 390,436 Grants and scholarships - 2,750 464,127 466,877 Insurance 81,917 59,193 - 141,111 Interest expense - 401,084 - 401,084 Miscellaneous 146,474 105,991 - 252,466 Postage, freight, and shipping 357,317 820 - 258,614 Profiting 237,707 7,907 - 245,614 Profision for UBIT 84,431 - - 84,431 Public relations 39,108 451 - 9,256 Recruitment fees 210 105,480 - 105,596 Stippends 159,426 138,250 - 297,697	Bad debt expense		261	-	-		261	
Cost of goods sold 1,641,547 - 1,641,547 Depreciation and amortization 361,977 227,821 7,211 597,006 Fuffillment and warehousing services 390,436 - - 390,436 Grants and scholarships - 2,750 464,127 466,877 Insurance 81,917 59,193 - 141,116 Interest expense - 401,084 - 401,084 Miscellaneous 146,474 105,991 - 252,466 Postage, freight, and shipping 357,317 820 - 358,137 Printing 237,707 7,907 - 245,614 Professional services 1,334,796 831,292 - 2,166,088 Provision for UBIT 84,431 - - 84,431 Public relations 39,108 451 - 39,555 Recruitment fees 210 105,480 - 105,690 Stipends 159,426 138,250 - 297,676	Computer	23	6,211	1,434,276	-		1,670,487	
Depreciation and amortization 361,977 227,821 7,211 597,005 Fulfillment and warehousing services 390,436 390,436 Grants and scholarships - 2,750 464,127 466,877 Insurance 81,917 59,193 - 141,110 Interest expense - 401,084 - 401,084 Miscellaneous 146,474 105,991 - 252,465 Postage, freight, and shipping 357,317 820 - 358,137 Printing 237,707 7,907 - 245,614 Professional services 1,334,796 831,292 - 2,166,085 Provision for UBIT 84,431 - - 84,431 - - 84,431 Public relations 39,108 451 - 39,555 Recruitment fees 210 105,480 - 105,480 - 105,480 105,680 Stipends 159,426 138,250 - 297,676 Supplies and equipment 73,025 39,267 - 112,292 Temporary workers 155,333 99,851 - 255,184 Training 76,648 227,481 - 304,125 Traivel 734,738 317,197 - 1,051,935 Total Operating Expenses 9,000,795 5,038,443 471,338 14,510,576 Occupancy Expenses: Building maintenance 87,724 50,332 5,752 143,806 Depreciation 138,538 79,489 9,084 227,111 Insurance 8,823 5,063 579 14,465 Real estate taxes 142,507 81,767 9,345 233,615 Telephone 2,635 1,512 173 4,320 Utilities 52,203 29,953 3,423 85,576 Total Occupancy Expenses: 348,073 278,576 28,356 787,005 Total Occupancy Expenses 480,073 278,576 28,356 787,005 Occupancy Expenses 348,073 378,576 38,356 787,005 Occupancy Expenses 348,073 278,576 28,356 787,005 Occupancy Expenses 348,073 278,576 28,356 787,005 Occupancy Expenses 348,073 278,576 2	Conferences	2,60	2,727	522,565	-		3,125,292	
Fulfillment and warehousing services Grants and scholarships Insurance B1,917 59,1933 Grants 401,084 Grants	Cost of goods sold	1,64	1,547	-	-		1,641,547	
Grants and scholarships - 2,750 464,127 466,877 Insurance 81,917 59,193 - 141,110 Interest expense - 401,084 - 401,084 Miscellaneous 146,474 105,991 - 252,466 Postage, freight, and shipping 357,317 820 - 358,137 Printing 237,707 7,907 - 245,614 Professional services 1,334,796 831,292 - 2,166,088 Provision for UBIT 84,431 - - - 84,431 Public relations 39,108 451 - 39,555 Recruitment fees 210 105,480 - 105,690 Stipends 159,426 138,250 - 297,677 Supplies and equipment 73,025 39,267 - 112,292 Temporary workers 155,333 99,851 - 255,184 Travel 734,738 317,197 - 1,051,935	Depreciation and amortization	36	1,977	227,821	7,211		597,009	
Insurance	Fulfillment and warehousing services	39	0,436	_	-		390,436	
Interest expense	Grants and scholarships		-	2,750	464,127		466,877	
Interest expense	Insurance	8	1,917	59,193	-		141,110	
Miscellaneous 146,474 105,991 - 252,465 Postage, freight, and shipping 357,317 820 - 368,137 Printing 237,707 7,907 - 245,614 Professional services 1,334,796 831,292 - 2,166,088 Provision for UBIT 84,431 - - - 84,431 Public relations 39,108 451 - 39,555 Recruitment fees 210 105,480 - 105,690 Stipends 159,426 138,250 - 297,676 Supplies and equipment 73,025 39,267 - 112,292 Temporary workers 155,333 99,851 - 255,184 Training 76,648 227,481 - 304,125 Travel 734,738 317,197 - 1,051,935 Total Operating Expenses 9,000,795 5,038,443 471,338 14,510,576 Occupancy Expenses: Building maintenance 87,724 50,3	Interest expense		· -	401,084	-		401,084	
Postage, freight, and shipping 357,317 820 358,137 Printing 237,707 7,907 - 245,614 Professional services 1,334,796 831,292 - 2,166,088 Provision for UBIT 84,431 - - 84,431 Public relations 39,108 451 - 39,558 Recruitment fees 210 105,480 - 105,895 Stipends 159,426 138,250 - 297,676 Supplies and equipment 73,025 39,267 - 112,292 Temporary workers 155,333 99,851 - 255,184 Training 76,648 227,481 - 304,125 Travel 734,738 317,197 - 1,051,936 Total Operating Expenses 9,000,795 5,038,443 471,338 14,510,576 Occupancy Expenses: 8 823 5,063 579 143,806 Depreciation 138,538 79,489 9,084 227,111 <	Miscellaneous	14	6,474	105,991	-		252,465	
Printing 237,707 7,907 245,614 Professional services 1,334,796 831,292 - 2,166,086 Provision for UBIT 84,431 - - 84,431 Public relations 39,108 451 - 39,555 Recruitment fees 210 105,480 - 105,690 Stipends 159,426 138,250 - 297,676 Supplies and equipment 73,025 39,267 - 112,292 Temporary workers 155,333 99,851 - 255,184 Training 76,648 227,481 - 304,125 Travel 734,738 317,197 - 1,051,935 Total Operating Expenses 9,000,795 5,038,443 471,338 14,510,576 Occupancy Expenses: Building maintenance 87,724 50,332 5,752 143,806 Depreciation 138,538 79,489 9,084 227,111 Insurance 8,823 5,063 579 14,466	Postage, freight, and shipping	35	7.317	•	_		358,137	
Professional services 1,334,796 831,292 - 2,166,086 Provision for UBIT 84,431 - - 84,431 Public relations 39,108 451 - 39,558 Recruitment fees 210 105,480 - 105,690 Stipends 159,426 138,250 - 297,676 Supplies and equipment 73,025 39,267 - 112,292 Temporary workers 155,333 99,851 - 255,184 Training 76,648 227,481 - 304,125 Travel 734,738 317,197 - 1,051,935 Total Operating Expenses 9,000,795 5,038,443 471,338 14,510,576 Occupancy Expenses: 8 801,332 5,752 143,808 Depreciation 138,538 79,489 9,084 227,111 Insurance 8,823 5,063 579 14,466 Real estate taxes 142,507 81,767 9,345 233,615			•		_		•	
Provision for UBIT 84,431 - - 84,431 Public relations 39,108 451 - 39,555 Recruitment fees 210 105,480 - 105,690 Stipends 159,426 138,250 - 297,676 Supplies and equipment 73,025 39,267 - 112,292 Temporary workers 155,333 99,851 - 255,184 Training 76,648 227,481 - 304,125 Travel 734,738 317,197 - 1,051,935 Total Operating Expenses 9,000,795 5,038,443 471,338 14,510,576 Occupancy Expenses: 8 8,724 50,332 5,752 143,806 Depreciation 138,538 79,489 9,084 227,111 Insurance 8,823 5,063 579 14,465 Real estate taxes 142,507 81,767 9,345 233,618 Rent 47,643 30,460 - 78,103	3		•		-		•	
Public relations 39,108 451 - 39,56 Recruitment fees 210 105,480 - 105,690 Stipends 159,426 138,250 - 297,676 Supplies and equipment 73,025 39,267 - 112,292 Temporary workers 155,333 99,851 - 255,184 Training 76,648 227,481 - 304,125 Travel 734,738 317,197 - 1,051,935 Total Operating Expenses 9,000,795 5,038,443 471,338 14,510,576 Occupancy Expenses: 8 87,724 50,332 5,752 143,806 Depreciation 138,538 79,489 9,084 227,111 Insurance 8,823 5,063 579 14,465 Real estate taxes 142,507 81,767 9,345 233,615 Rent 47,643 30,460 - 78,103 Telephone 2,635 1,512 173 4,320 <t< td=""><td></td><td>·</td><td>•</td><td>-</td><td>_</td><td></td><td></td></t<>		·	•	-	_			
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Stipends 159,426 138,250 - 297,676 Supplies and equipment 73,025 39,267 - 112,292 Temporary workers 155,333 99,851 - 255,184 Training 76,648 227,481 - 304,125 Travel 734,738 317,197 - 1,051,935 Total Operating Expenses 9,000,795 5,038,443 471,338 14,510,576 Occupancy Expenses: 8 8 79,489 9,084 227,111 Insurance 8,823 5,063 579 14,465 Real estate taxes 142,507 81,767 9,345 233,615 Rent 47,643 30,460 - 78,103 Telephone 2,635 1,512 173 4,320 Utilities 52,203 29,953 3,423 85,575 Total Occupancy Expenses 480,073 278,576 28,356 787,005 Assessment Expenses: 51,919,521 - - -		· ·	•		_		•	
Supplies and equipment 73,025 39,267 - 112,292 Temporary workers 155,333 99,851 - 255,184 Training 76,648 227,481 - 304,125 Travel 734,738 317,197 - 1,051,936 Total Operating Expenses 9,000,795 5,038,443 471,338 14,510,576 Occupancy Expenses: 8 8 8 7,724 50,332 5,752 143,806 Depreciation 138,538 79,489 9,084 227,111 Insurance 8,823 5,063 579 14,466 Real estate taxes 142,507 81,767 9,345 233,618 Rent 47,643 30,460 - 78,103 Telephone 2,635 1,512 173 4,320 Utilities 52,203 29,953 3,423 85,578 Total Occupancy Expenses 480,073 278,576 28,356 787,005 Assessment Expenses: 51,919,521 - </td <td></td> <td>15</td> <td></td> <td>•</td> <td>_</td> <td></td> <td>•</td>		15		•	_		•	
Temporary workers 155,333 99,851 - 255,184 Training 76,648 227,481 - 304,129 Travel 734,738 317,197 - 1,051,935 Total Operating Expenses 9,000,795 5,038,443 471,338 14,510,576 Occupancy Expenses: 81 81 5,032 5,752 143,808 Depreciation 138,538 79,489 9,084 227,111 Insurance 8,823 5,063 579 14,465 Real estate taxes 142,507 81,767 9,345 233,615 Rent 47,643 30,460 - 78,103 Telephone 2,635 1,512 173 4,320 Utilities 52,203 29,953 3,423 85,579 Total Occupancy Expenses 480,073 278,576 28,356 787,005 Assessment Expenses: State/chapter membership dues 474,373 - - - 474,373 ENPC/TNCC 1,919,521	•		•	•	_		•	
Training 76,648 227,481 - 304,129 Travel 734,738 317,197 - 1,051,935 Total Operating Expenses 9,000,795 5,038,443 471,338 14,510,576 Occupancy Expenses: 88,000,795 5,038,443 471,338 14,510,576 Building maintenance 87,724 50,332 5,752 143,808 Depreciation 138,538 79,489 9,084 227,111 Insurance 8,823 5,063 579 14,466 Real estate taxes 142,507 81,767 9,345 233,619 Rent 47,643 30,460 - 78,103 Telephone 2,635 1,512 173 4,320 Utilities 52,203 29,953 3,423 85,579 Total Occupancy Expenses 480,073 278,576 28,356 787,005 Assessment Expenses: State/chapter membership dues 474,373 - - 474,373 ENPC/TNCC 1,919,521 -			•	·	_		•	
Travel 734,738 317,197 - 1,051,936 Total Operating Expenses 9,000,795 5,038,443 471,338 14,510,576 Occupancy Expenses: 887,724 50,332 5,752 143,808 Depreciation 138,538 79,489 9,084 227,111 Insurance 8,823 5,063 579 14,465 Real estate taxes 142,507 81,767 9,345 233,615 Rent 47,643 30,460 - 78,103 Telephone 2,635 1,512 173 4,320 Utilities 52,203 29,953 3,423 85,579 Total Occupancy Expenses 480,073 278,576 28,356 787,005 Assessment Expenses: State/chapter membership dues 474,373 - - 474,373 ENPC/TNCC 1,919,521 - - 1,919,521 Total Assessment Expenses 2,393,894 - - 2,393,894			•	·	_		•	
Total Operating Expenses 9,000,795 5,038,443 471,338 14,510,576 Occupancy Expenses: 88,724 50,332 5,752 143,808 Depreciation 138,538 79,489 9,084 227,111 Insurance 8,823 5,063 579 14,465 Real estate taxes 142,507 81,767 9,345 233,619 Rent 47,643 30,460 - 78,103 Telephone 2,635 1,512 173 4,320 Utilities 52,203 29,953 3,423 85,579 Total Occupancy Expenses 480,073 278,576 28,356 787,005 Assessment Expenses: State/chapter membership dues 474,373 - - 474,373 ENPC/TNCC 1,919,521 - - 1,919,521 Total Assessment Expenses 2,393,894 - - 2,393,894	<u> </u>		•	•			•	
Occupancy Expenses: Building maintenance 87,724 50,332 5,752 143,808 Depreciation 138,538 79,489 9,084 227,111 Insurance 8,823 5,063 579 14,465 Real estate taxes 142,507 81,767 9,345 233,619 Rent 47,643 30,460 - 78,103 Telephone 2,635 1,512 173 4,320 Utilities 52,203 29,953 3,423 85,579 Total Occupancy Expenses 480,073 278,576 28,356 787,005 Assessment Expenses: State/chapter membership dues 474,373 - - 474,373 ENPC/TNCC 1,919,521 - - 1,919,521 Total Assessment Expenses 2,393,894 - - 2,393,894								
Building maintenance 87,724 50,332 5,752 143,808 Depreciation 138,538 79,489 9,084 227,111 Insurance 8,823 5,063 579 14,465 Real estate taxes 142,507 81,767 9,345 233,619 Rent 47,643 30,460 - 78,103 Telephone 2,635 1,512 173 4,320 Utilities 52,203 29,953 3,423 85,579 Total Occupancy Expenses 480,073 278,576 28,356 787,005 Assessment Expenses: State/chapter membership dues 474,373 - - 474,373 ENPC/TNCC 1,919,521 - - 1,919,521 Total Assessment Expenses 2,393,894 - - 2,393,894		9,00	0,795	5,038,443	471,338		14,510,576	
Depreciation 138,538 79,489 9,084 227,111 Insurance 8,823 5,063 579 14,465 Real estate taxes 142,507 81,767 9,345 233,619 Rent 47,643 30,460 - 78,103 Telephone 2,635 1,512 173 4,320 Utilities 52,203 29,953 3,423 85,579 Total Occupancy Expenses 480,073 278,576 28,356 787,005 Assessment Expenses: State/chapter membership dues 474,373 - - 474,373 ENPC/TNCC 1,919,521 - - 1,919,521 Total Assessment Expenses 2,393,894 - - 2,393,894	Occupancy Expenses:							
Insurance 8,823 5,063 579 14,465 Real estate taxes 142,507 81,767 9,345 233,619 Rent 47,643 30,460 - 78,103 Telephone 2,635 1,512 173 4,320 Utilities 52,203 29,953 3,423 85,579 Total Occupancy Expenses 480,073 278,576 28,356 787,005 Assessment Expenses: State/chapter membership dues 474,373 - - 474,373 ENPC/TNCC 1,919,521 - - 1,919,521 Total Assessment Expenses 2,393,894 - - 2,393,894	<u> </u>						143,808	
Real estate taxes 142,507 81,767 9,345 233,619 Rent 47,643 30,460 - 78,103 Telephone 2,635 1,512 173 4,320 Utilities 52,203 29,953 3,423 85,579 Total Occupancy Expenses 480,073 278,576 28,356 787,005 Assessment Expenses: State/chapter membership dues 474,373 - - 474,373 ENPC/TNCC 1,919,521 - - 1,919,521 Total Assessment Expenses 2,393,894 - - 2,393,894	Depreciation				· ·			
Rent 47,643 30,460 - 78,103 Telephone 2,635 1,512 173 4,320 Utilities 52,203 29,953 3,423 85,579 Total Occupancy Expenses 480,073 278,576 28,356 787,005 Assessment Expenses: State/chapter membership dues 474,373 - - 474,373 ENPC/TNCC 1,919,521 - - 1,919,521 Total Assessment Expenses 2,393,894 - - 2,393,894							14,465	
Telephone 2,635 1,512 173 4,320 Utilities 52,203 29,953 3,423 85,579 Total Occupancy Expenses 480,073 278,576 28,356 787,005 Assessment Expenses: State/chapter membership dues 474,373 - - 474,373 ENPC/TNCC 1,919,521 - - 1,919,521 Total Assessment Expenses 2,393,894 - - 2,393,894	Real estate taxes		•	81,767	9,345			
Utilities 52,203 29,953 3,423 85,579 Total Occupancy Expenses 480,073 278,576 28,356 787,005 Assessment Expenses: State/chapter membership dues 474,373 - - 474,373 ENPC/TNCC 1,919,521 - - 1,919,521 Total Assessment Expenses 2,393,894 - - 2,393,894	Rent		•		-		78,103	
Total Occupancy Expenses 480,073 278,576 28,356 787,005 Assessment Expenses: State/chapter membership dues 474,373 - - 474,373 ENPC/TNCC 1,919,521 - - 1,919,521 Total Assessment Expenses 2,393,894 - - 2,393,894	Telephone		2,635	1,512	173		4,320	
Assessment Expenses: State/chapter membership dues	Utilities	5	2,203	29,953	3,423		85,579	
State/chapter membership dues 474,373 - - 474,373 ENPC/TNCC 1,919,521 - - 1,919,521 Total Assessment Expenses 2,393,894 - - 2,393,894	Total Occupancy Expenses	48	0,073	278,576	28,356		787,005	
ENPC/TNCC 1,919,521 - - - 1,919,521 Total Assessment Expenses 2,393,894 - - - 2,393,894	Assessment Expenses:							
Total Assessment Expenses 2,393,894 2,393,894	State/chapter membership dues	47	4,373	-	-		474,373	
Total Assessment Expenses 2,393,894 2,393,894	ENPC/TNCC	1,91	9,521_				1,919,521	
Total Expanses	Total Assessment Expenses			-			2,393,894	
Total Expenses \$ 20,348,410 \$ 10,040,222 \$ 499,694 \$ 30,888,326	Total Expenses	\$ 20,34	8,410 \$	10,040,222	\$ 499,694	\$	30,888,326	

EMERGENCY NURSES ASSOCIATION

STATEMENTS OF CASH FLOWS

	2024	2023		
Cash flows from operating activities:				
Change in net assets	\$ (3,604,246)	\$ (534,760)		
Adjustments to reconcile change in net assets to net cash				
flows from operating activities:				
Depreciation and amortization of property and equipment	998,242	824,120		
Amortization of debt issuance costs	6,427	6,700		
Loss (gain) on interest rate swap agreement	(23,368)	78,280		
Provision for credit allowance	-	(2,620)		
Realized and unrealized gain on investments	(526,127)	(604,968)		
Amortization of right-of-use assets under operating leases	89,444	88,290		
Interest earned on split-dollar life insurance agreement	(21,053)	(20,589)		
Changes in operating assets and liabilities:				
Accounts receivable, net	172,606	(134,878)		
Grants receivable	(26,290)	18,313		
Due from affiliate	(785,571)	(210,495)		
Other receivables	(15,747)	1,298,083		
Inventory	(3,385)	1,317		
Prepaid expenses	144,197	(114,524)		
Accounts payable	1,491,000	241,190		
Wages and benefits payable	201,472	(16,333)		
Accrued expenses	40,756	147,624		
Credits on customer accounts	56,362	49,678		
Assessments payable	83,533	25,714		
Deferred revenue	304,001	(719,620)		
Obligations under operating leases	 (86,994)	(83,846)		
Net cash flows from operating activities	 (1,504,741)	336,676		
Cash flows from investing activities:				
Purchases of property and equipment	(1,187,923)	(1,308,270)		
Payments received on mortgage receivable	55,891	60,845		
Investment in Engage	(510,000)	(1,200,000)		
Purchase of investments	(5,937,943)	(6,177,772)		
Proceeds from sale and maturities of investments	9,588,306	8,025,526		
Net cash flows from investing activities	 2,008,331	 (599,671)		

EMERGENCY NURSES ASSOCIATION

STATEMENTS OF CASH FLOWS (CONTINUED)

		2024	2023
Cash flows from financing activities:			
Payments on bonds payable	_\$	(344,832)	\$ (344,832)
Net change in cash and cash equivalents		158,758	(607,827)
Cash and cash equivalents, beginning of year		425,228	1,033,055
Cash and cash equivalents, end of year	\$	583,986	\$ 425,228
Noncash investing transactions:			
Interest accrued on split-dollar life insurance asset	\$	21,053	\$ 20,589
Other cash flow information:			
Interest paid	\$	386,931	\$ 394,384
Income taxes paid	\$	33,822	\$ 27,350

ENA FOUNDATION

STATEMENTS OF FINANCIAL POSITION

DECEMBER 31, 2024 AND 2023

	2024			2023
ASSETS				
Current Assets:				
Cash and cash equivalents	\$	688,070	\$	761,212
Accounts receivable, net		6,062		5,835
Prepaid expenses		<u>-</u>		6,000
Total Current Assets		694,132		773,047
Other Assets:				
Investments		4,886,824		4,337,629
Total Assets	\$	5,580,956	\$	5,110,676
LIABILITIES AND NET ASSETS				
Current Liabilities:				
Accounts payable	\$	69,734	\$	9,929
Due to affiliate		38,616		14,424
Total Current Liabilities		108,350		24,353
Net Assets:				
Without Donor Restrictions:				
Undesignated		930,074		1,062,467
Board-designated		2,085,850		1,898,088
Total Without Donor Restrictions		3,015,924		2,960,555
With Donor Restrictions		2,456,682		2,125,768
Total Net Assets		5,472,606		5,086,323
Total Liabilities and Net Assets	\$	5,580,956	\$	5,110,676

ENA FOUNDATION

STATEMENTS OF ACTIVITIES

		2024		2023					
	hout Donor	ith Donor	Total	Without Donor Restrictions		With Donor Restrictions			Total
Support and Revenue:									
Contributions	\$ 168,916	\$ 468,974	\$ 637,890	\$	256,284	\$	309,540	\$	565,824
Special event revenue	31,950	-	31,950		74,235		-		74,235
Contributed services from affiliate	422,101	-	422,101		464,127		-		464,127
Investment return, net	252,885	186,128	439,013		177,318		150,262		327,580
Other	-	-	-		11		-		11
Net assets released from restrictions	 324,188	(324,188)	-		375,237		(375,237)		
Total Support and Revenue	 1,200,040	 330,914	 1,530,954		1,347,212		84,565		1,431,777
Expenses:									
Programs, Grants, and Scholarships	 715,966	-	715,966		645,037		-		645,037
Supporting Services:									
Management and general	271,073	-	271,073		262,510		-		262,510
Fundraising and development	157,632	_	157,632		185,017		-		185,017
Total Supporting Services	428,705	_	428,705		447,527		-		447,527
Total Expenses	1,144,671		 1,144,671		1,092,564				1,092,564
Change in net assets	55,369	330,914	386,283		254,648		84,565		339,213
Net assets, beginning of year	 2,960,555	 2,125,768	5,086,323		2,705,907		2,041,203		4,747,110
Net assets, end of year	\$ 3,015,924	\$ 2,456,682	\$ 5,472,606	\$	2,960,555	\$	2,125,768	\$	5,086,323

ENA FOUNDATION STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2024

			Supporting Services					
	Programs, Grants, and Scholarships			anagement and General		Fundraising and Development		Total
Operating Expenses:		ioiaisiiips		General		reiopilient		Total
Bank charges and credit card								
processing fees	\$	-	\$	-	\$	3,680	\$	3,680
Computer		-		10,488		6,495		16,983
Conferences		386		13,878		1,820		16,084
Grants and scholarships		552,866		-		-		552,866
Insurance		-		480		-		480
Miscellaneous		-		1,463		-		1,463
Postage, freight, and shipping		-		377		-		377
Printing		-		1,446		7,878		9,324
Professional services		120,304		198,110		121,413		439,827
Recruitment fees		-		225		-		225
Supplies and equipment		711		1,767		5,807		8,285
Travel		41,699		42,839		10,539		95,077
Total Operating Expenses	\$	715,966	\$	271,073	\$	157,632	\$	1,144,671

ENA FOUNDATION STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2023

			Supporting Services					
	Programs, Grants, and Scholarships		Ma	anagement and General	Fundraising and Development			Total
Operating Expenses:								_
Bank charges and credit card								
processing fees	\$	-	\$	-	\$	3,910	\$	3,910
Computer		4,300		2,742		6,990		14,032
Conferences		690		7,850		6,593		15,133
Dues/Subscriptions		-		-		410		410
Depreciation and amortization		-		1,178		-		1,178
Grants and scholarships		465,532		-		-		465,532
Insurance		-		480		-		480
Miscellaneous		-		445		264		709
Postage, freight, and shipping		28		735		75		838
Printing		-		1,500		233		1,733
Professional services		136,073		199,036		149,882		484,991
Recruitment fees		-		10		-		10
Stipends		2,500		_		-		2,500
Supplies and equipment		6		1,921		6,093		8,020
Travel		35,908		46,613		10,567		93,088
Total Operating Expenses	\$	645,037	\$	262,510	\$	185,017	\$	1,092,564

ENA FOUNDATION

STATEMENTS OF CASH FLOWS

	2024			2023
Cash flows from operating activities:				
Change in net assets	\$	386,283	\$	339,213
Adjustments to reconcile change in net assets to net cash				
flows from operating activities:				
Depreciation of property and equipment		-		1,178
Net realized and unrealized gain on investments		(258,364)		(186,603)
Contributions restricted for investment in endowment		(263,284)		(95,824)
Changes in operating assets and liabilities:				
Accounts receivable, net		(227)		1,731
Prepaid expenses		6,000		(1,700)
Accounts payable		59,805		4,846
Due to affiliate		24,192		8,731
Net cash flows from operating activities		(45,595)		71,572
Cash flows from investing activities:				
Purchases of investments		(3,254,624)		(1,328,439)
Proceeds from sale and maturities of investments		2,963,793		1,145,683
Net cash flows from investing activities		(290,831)		(182,756)
Cash flows from financing activities:				
Contributions restricted for long-term purposes - endowment		263,284		95,824
Net change in cash and cash equivalents		(73,142)		(15,360)
Cash and cash equivalents, beginning of year		761,212		776,572
Cash and cash equivalents, end of year	\$	688,070	\$	761,212

ENGAGE STATEMENTS OF FINANCIAL POSITION

DECEMBER 31, 2024 AND 2023

	2024	2023
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 47,005	\$ 131,478
Accounts receivable, net	26,700	18,000
Prepaid expenses	 633	501
Total Current Assets	74,338	149,979
Total Assets	\$ 74,338	\$ 149,979
LIABILITIES AND NET ASSETS		
Current Liabilities:		
Accounts payable	\$ 4,384	\$ 56,560
Due to affiliate	963,143	201,764
Deferred revenue	3,400	9,000
Total Current Liabilities	970,927	267,324
Net Assets:		
Accumulated deficit	(2,606,589)	(1,317,345)
Capital contributions	 1,710,000	1,200,000
Engage deficit	(896,589)	(117,345)
Total Liabilities and Net Assets	\$ 74,338	\$ 149,979

ENGAGE STATEMENTS OF ACTIVITIES

	2024	2023
Without Donor Restrictions:	 	
Consulting service	\$ 217,800	\$ 157,500
Operating expenses	 1,507,044	1,474,845
Operating loss	 (1,289,244)	(1,317,345)
Net Loss	(1,289,244)	(1,317,345)
Engage deficit, beginning of year	(117,345)	_
Capital contributions	 510,000	1,200,000
Engage deficit, end of year	\$ (896,589)	\$ (117,345)

ENGAGE STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2024

				Supportin	g Services			
	Pro	ograms,	Ma	anagement	Fundra	ising		
	Grants, and		and		and			
	Sch	olarships		General	Develop	ment		Total
Payroll Expenses:								
Salaries and wages	\$	173,444	\$	448,858	\$	-	\$	622,302
Employee benefits		12,420		27,760		-		40,180
Payroll taxes		5,930		13,255				19,185
Total Payroll Expenses		191,794		489,873		<u> </u>		681,667
Non-Payroll Expenses:								
Advertising and promotion		900		-		-		900
Bank charges and credit card processing		-		4,083		-		4,083
Computer		-		18,091		-		18,091
Conferences		-		10,080		-		10,080
Miscellaneous		-		1,383		-		1,383
Postage, freight, and shipping		-		759		-		759
Printing		-		5,891		-		5,891
Professional services		614,329		95,226		-		709,555
Recruitment fees		-		76		-		76
Supplies and equipment		-		10,172		-		10,172
Training		-		1,473		-		1,473
Travel		31,457		31,457				62,914
Total Non-Payroll Expenses		646,686		178,691		<u> </u>		825,377
Total Operating Expenses	\$	838,480	\$	668,564	\$	-	\$	1,507,044

ENGAGE STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2023

				Supportin	g Services		
	Programs,		Management		Fundraising		
	Gran	ts, and		and	and		
	Schol	arships		General	Developr	nent	 Total
Payroll Expenses:							
Salaries and wages	\$	80,379	\$	385,545	\$	-	\$ 465,924
Employee benefits		4,794		13,451		-	18,245
Payroll taxes		5,894		16,539		-	 22,433
Total Payroll Expenses		91,067		415,535			506,602
Non-Payroll Expenses:							
Bank charges and credit card processing		-		2,091		-	2,091
Computer		-		19,476		-	19,476
Conferences		-		10,536		-	10,536
Miscellaneous		-		6,645		-	6,645
Postage, freight, and shipping		-		334		-	334
Printing		-		1,160		-	1,160
Professional services		281,543		531,888		-	813,431
Supplies and equipment		-		5,572		-	5,572
Training		-		42,155		-	42,155
Travel		33,421		33,422			 66,843
Total Non-Payroll Expenses		314,964		653,279		_	968,243
Total Operating Expenses	\$	406,031	\$	1,068,814	\$		\$ 1,474,845

ENGAGE STATEMENTS OF CASH FLOWS

	2024	2023
Cash flows from operating activities:		
Net loss	\$ (1,289,244)	\$ (1,317,345)
Adjustments to reconcile net loss to net cash		
flows from operating activities:		
Changes in operating assets and liabilities		
Accounts receivable	(8,700)	(18,000)
Prepaid expenses	(132)	(501)
Accounts payable	(52,176)	56,560
Due to affiliate	761,379	201,764
Deferred revenue	(5,600)	9,000
Net cash flows from operating activities	 (594,473)	 (1,068,522)
Cash flows from investing activities:		
Contributions from affiliate	510,000	1,200,000
Net change in cash and cash equivalents	(84,473)	131,478
Cash and cash equivalents, beginning of year	131,478	 -
Cash and cash equivalents, end of year	\$ 47,005	\$ 131,478