

Form **990**

**Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

**2021**

Department of the Treasury  
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Open to Public Inspection

**A** For the **2021** calendar year, or tax year beginning and ending

<b>B</b> Check if applicable:  <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>C</b> Name of organization <b>EMERGENCY NURSES ASSOCIATION</b>		<b>D</b> Employer identification number <b>31-1703819</b>
	Doing business as		<b>E</b> Telephone number <b>847-460-4000</b>
	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	<b>G</b> Gross receipts \$ <b>25,809,169.</b>
	<b>930 E WOODFIELD ROAD</b>		<b>H(a)</b> Is this a group return for subordinates? ..... <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
	City or town, state or province, country, and ZIP or foreign postal code <b>SCHAUMBURG, IL 60173</b>		<b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No
<b>F</b> Name and address of principal officer: <b>NANCY MACRAE</b> <b>SAME AS C ABOVE</b>			<b>H(c)</b> Group exemption number ▶ <b>3993</b>
<b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527			
<b>J</b> Website: ▶ <b>WWW.ENA.ORG</b>			
<b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶			<b>L</b> Year of formation: <b>1970</b> <b>M</b> State of legal domicile: <b>IL</b>

**Part I Summary**

<b>Activities &amp; Governance</b>	<b>1</b> Briefly describe the organization's mission or most significant activities: <b>TO ADVANCE EXCELLENCE IN EMERGENCY NURSING.</b>		
	<b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	<b>3</b> Number of voting members of the governing body (Part VI, line 1a)	<b>3</b>	<b>11</b>
	<b>4</b> Number of independent voting members of the governing body (Part VI, line 1b)	<b>4</b>	<b>9</b>
	<b>5</b> Total number of individuals employed in calendar year 2021 (Part V, line 2a)	<b>5</b>	<b>104</b>
	<b>6</b> Total number of volunteers (estimate if necessary)	<b>6</b>	<b>300</b>
	<b>7 a</b> Total unrelated business revenue from Part VIII, column (C), line 12	<b>7a</b>	<b>336,603.</b>
<b>b</b> Net unrelated business taxable income from Form 990-T, Part I, line 11	<b>7b</b>	<b>42,973.</b>	
<b>Revenue</b>	<b>8</b> Contributions and grants (Part VIII, line 1h)	<b>Prior Year</b>	<b>Current Year</b>
	<b>9</b> Program service revenue (Part VIII, line 2g)	<b>2,120,050.</b>	<b>2,021,326.</b>
	<b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)	<b>18,553,137.</b>	<b>21,203,196.</b>
	<b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	<b>350,206.</b>	<b>617,451.</b>
	<b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	<b>550,384.</b>	<b>584,089.</b>
<b>Expenses</b>	<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)	<b>21,573,777.</b>	<b>24,426,062.</b>
	<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)	<b>438,702.</b>	<b>415,187.</b>
	<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	<b>0.</b>	<b>0.</b>
	<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)	<b>10,034,755.</b>	<b>10,954,173.</b>
	<b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶ <b>43,754.</b>	<b>0.</b>	<b>0.</b>
	<b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	<b>10,786,995.</b>	<b>11,471,582.</b>
	<b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	<b>21,260,452.</b>	<b>22,840,942.</b>
<b>19</b> Revenue less expenses. Subtract line 18 from line 12	<b>313,325.</b>	<b>1,585,120.</b>	
<b>Net Assets or Fund Balances</b>	<b>20</b> Total assets (Part X, line 16)	<b>Beginning of Current Year</b>	<b>End of Year</b>
	<b>21</b> Total liabilities (Part X, line 26)	<b>34,613,350.</b>	<b>38,130,896.</b>
	<b>22</b> Net assets or fund balances. Subtract line 21 from line 20	<b>17,700,915.</b>	<b>17,666,616.</b>
		<b>16,912,435.</b>	<b>20,464,280.</b>

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	Signature of officer	Date			
	<b>NANCY MACRAE, CEO</b> Type or print name and title				
<b>Paid Preparer Use Only</b>	Print/Type preparer's name <b>ELEANOR A. LIVINGSTON, CP</b>	Preparer's signature <b>ELEANOR A. LIVINGSTON</b>	Date <b>07/25/22</b>	Check if self-employed <input type="checkbox"/>	PTIN <b>P00226461</b>
	Firm's name ▶ <b>MUELLER &amp; CO., LLP</b>	Firm's EIN ▶ <b>36-2658780</b>	Phone no. (847) 888-8600		
Firm's address ▶ <b>1707 N RANDALL ROAD</b>		<b>ELGIN, IL 60123</b>			

May the IRS discuss this return with the preparer shown above? See instructions  Yes  No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: TO ADVANCE EXCELLENCE IN EMERGENCY NURSING.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

4a (Code: ) (Expenses \$ 8,524,447. including grants of \$ ) (Revenue \$ 14,625,186.)

EDUCATION
- ENA PROVIDED ONGOING SUPPORT TO EMERGENCY NURSES DURING THE COVID-19 PANDEMIC BY SUPPLYING THE RESOURCES NEEDED FOR THEIR WORK ON THE FRONT LINES:
- A WEBPAGE DEDICATED TO COVID-19 PROVIDES ESSENTIAL RESOURCES, INCLUDING CLINICAL BEST PRACTICES, CONSENSUS GUIDELINES AND SUPPORT WITH PPE THROUGH OUR PARTNERSHIP WITH GET US PPE.
- WE CONTINUE TO SUPPORT THE AMERICAN NURSES FOUNDATION, ANA, APNA AND AACN ON THE WELL-BEING INITIATIVE TO OFFER RESOURCES THAT SUPPORT THE MENTAL HEALTH AND RESILIENCE OF NURSES. ENA PREVIOUSLY TOOK THE LEAD WITH "NURSES TOGETHER: CONNECTING THROUGH CONVERSATIONS," A FREE RESOURCE THAT PROVIDES NURSES THE OPPORTUNITY TO VIRTUALLY CONNECT WITH

4b (Code: ) (Expenses \$ 1,861,250. including grants of \$ ) (Revenue \$ 845,318.)

CONFERENCE
- MORE THAN 3,700 EMERGENCY NURSES ATTENDED THE FULLY VIRTUAL EMERGENCY NURSING 2021 ANNUAL CONFERENCE WHICH FEATURED DOZENS OF EDUCATION SESSIONS AND PEER NETWORKING ENGAGEMENT. ON-DEMAND SESSIONS WERE AVAILABLE TO MEMBERS FOR SEVERAL MONTHS AFTER THE EVENT.

4c (Code: ) (Expenses \$ 2,311,254. including grants of \$ ) (Revenue \$ 4,802,544.)

MEMBERSHIP
- EMERGENCY NURSES ASSOCIATION MAINTAINED A MEMBERSHIP OF 50,000 AND OVERALL MEMBERSHIP RETENTION INCREASED FOR THE THIRD CONSECUTIVE YEAR.

4d Other program services (Describe on Schedule O.) (Expenses \$ 2,029,637. including grants of \$ 415,187.) (Revenue \$ 877,480.)

4e Total program service expenses 14,726,588.

**Part IV Checklist of Required Schedules**

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	X	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	X	
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	X	

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question ID, Description, and Yes/No columns. Rows include questions 22 through 38 regarding organization reporting, compensation, tax-exempt bonds, and business transactions.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

Table with 3 columns: Question ID, Description, and Yes/No columns. Rows include questions 1a, 1b, and 1c regarding Form 1096, Forms W-2G, and backup withholding rules.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No checkboxes. Includes questions 2a through 17 regarding employee counts, tax returns, business income, foreign accounts, prohibited transactions, and charitable contributions.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members... 11; 1b Enter the number of voting members included... 9; 2 Did any officer, director, trustee, or key employee have a family relationship... X; 3 Did the organization delegate control over management duties... X; 4 Did the organization make any significant changes to its governing documents... X; 5 Did the organization become aware during the year of a significant diversion of the organization's assets... X; 6 Did the organization have members or stockholders... X; 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body... X; 7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body... X; 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body... X; b Each committee with authority to act on behalf of the governing body... X; 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O... X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters, branches, or affiliates... X; 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes... X; 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? X; 11b Describe on Schedule O the process, if any, used by the organization to review this Form 990.; 12a Did the organization have a written conflict of interest policy? If "No," go to line 13... X; 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? X; 12c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done... X; 13 Did the organization have a written whistleblower policy? X; 14 Did the organization have a written document retention and destruction policy? X; 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official... X; b Other officers or key employees of the organization... X; 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? X; 16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed IL
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
[X] Own website [ ] Another's website [X] Upon request [ ] Other (explain on Schedule O)
19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records
EMERGENCY NURSES ASSOCIATION - 847-460-4000
930 E WOODFIELD RD, SCHAUMBURG, IL 60173

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) NANCY MACRAE, MS CHIEF EXECUTIVE OFFICER	50.00 5.00			X				482,896.	0.	13,629.
(2) BRIDGET WALSH CHIEF OPERATING OFFICER	50.00				X			210,925.	0.	42,929.
(3) TERRENCE D. SYKES, MBA CHIEF GROWTH OFFICER	50.00 18.00				X			225,080.	0.	27,511.
(4) RICHARD MEREU CHIEF GOVERNMENT RELATIONS OFFICER	50.00					X		225,191.	0.	14,189.
(5) HEATHER NASH CHIEF MEMBER ENGAGEMENT OFFICER	50.00				X			194,606.	0.	28,251.
(6) SUZANNE MONTELLA CHIEF LEARNING OFFICER	50.00				X			210,868.	0.	11,472.
(7) CATHERINE OLSON, MSN, RN DIRECTOR, EMERGENCY NURSING PRACTICE	50.00					X		146,986.	0.	30,934.
(8) LISA WOLF, PHD, RN, CEN, FAEN DIRECTOR, RESEARCH	50.00					X		151,984.	0.	25,665.
(9) DARYL HOGG DIRECTOR, INFORMATION TECHNOLOGY	50.00					X		141,118.	0.	27,938.
(10) STEVE LOTHARY DIRECTOR, FINANCE	50.00					X		153,101.	0.	8,308.
(11) RON KRAUS, MSN, RN, CEN, ACNS-B PRESIDENT	30.00 3.00	X		X				65,000.	0.	0.
(12) JENNIFER SCHMITZ, MSN, EMT-P, C PRESIDENT-ELECT	20.00	X		X				30,000.	0.	0.
(13) TERRY FOSTER, MSN, RN, CEN, CPE SECRETARY/TREASURER	12.00	X		X				5,000.	0.	0.
(14) MIKE HASTINGS, MSN, RN, CEN IMMEDIATE PAST PRESIDENT	12.00 3.00	X		X				5,000.	0.	0.
(15) DUSTIN BASS, MHA, BSN, RN, CEM, NE- DIRECTOR	10.00	X						5,000.	0.	0.
(16) JOOP BREUER, RN, CEN, CCRN, FAE DIRECTOR	10.00	X						5,000.	0.	0.
(17) KRISTEN CLINE, BSN, RN, CEN, CP DIRECTOR	10.00	X						5,000.	0.	0.

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) CHRIS DELLINGER, MBA, BSN, RN, DIRECTOR	10.00	X					5,000.	0.	0.	
(19) STEVEN JEWELL, BSN, RN, CEN, CPEN DIRECTOR	10.00	X					5,000.	0.	0.	
(20) RYAN OGLESBY, PHD, MHA, RN, CEN DIRECTOR	10.00	X					5,000.	0.	0.	
(21) CHEDRYL RANDOLPH, MSN, RN, CEN, CP DIRECTOR	10.00	X					5,000.	0.	0.	
<b>1b Subtotal</b> .....							2,282,755.	0.	230,826.	
<b>c Total from continuation sheets to Part VII, Section A</b> .....							0.	0.	0.	
<b>d Total (add lines 1b and 1c)</b> .....							2,282,755.	0.	230,826.	

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **25**

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> .....		X
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> .....	X	
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> .....		X

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ENCORE GROUP (USA) LLC 5300 N RIVER RD, ROSEMONT, IL 60018	AUDIO VISUAL SERVICES	268,825.
SMITH BUCKLING CORP, 330 N WABASH AVE STE 2000, CHICAGO, IL 60611	SPONSOR/EXHIBIT SALES COMMISSIONS	239,934.
CHICAGO LAW PARTNERS, 333 W WACKER DRIVE, SUITE 810, CHICAGO, IL 60606	LEGAL	235,018.
GLOBAL EXPERIENCE SPECIALISTS 6800 SANTA FE DRIVE, HODGKINS, IL 60525	AUDIO VISUAL SERVICES	230,607.
NIMBLE USER 3003 TASMAN DRIVE, SANTA CLARA, CA 95054	CONSULTING FOR AMS IMPLEMENTATION	211,721.

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **13**



**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	<b>1 a</b>	Federated campaigns	<b>1a</b>				
	<b>b</b>	Membership dues	<b>1b</b>				
	<b>c</b>	Fundraising events	<b>1c</b>				
	<b>d</b>	Related organizations	<b>1d</b>				
	<b>e</b>	Government grants (contributions)	<b>1e</b>	1,938,315.			
	<b>f</b>	All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b>	83,011.			
	<b>g</b>	Noncash contributions included in lines 1a-1f	<b>1g</b>	\$			
	<b>h</b>	<b>Total.</b> Add lines 1a-1f		2,021,326.			
Program Service Revenue	<b>2 a</b>	COURSES	Business Code 541900	14,625,186.	14625186.		
	<b>b</b>	MEMBERSHIP DUES	541900	4,690,148.	4,690,148.		
	<b>c</b>	CONFERENCES	541900	845,318.	845,318.		
	<b>d</b>	MEMBER PUBLICATIONS	541900	583,347.	405,069.	178,278.	
	<b>e</b>	SPONSORSHIPS	541900	296,300.		33,430.	
	<b>f</b>	All other program service revenue	900099	162,897.	162,897.		
	<b>g</b>	<b>Total.</b> Add lines 2a-2f		21,203,196.			
	Other Revenue	<b>3</b>	Investment income (including dividends, interest, and other similar amounts)		625,035.		625,035.
<b>4</b>		Income from investment of tax-exempt bond proceeds					
<b>5</b>		Royalties		214,572.	89,677.	124,895.	
<b>6 a</b>		Gross rents	(i) Real				
			(ii) Personal				
<b>b</b>		Less: rental expenses	<b>6b</b>				
<b>c</b>		Rental income or (loss)	<b>6c</b>				
<b>d</b>		Net rental income or (loss)					
<b>7 a</b>		Gross amount from sales of assets other than inventory	(i) Securities				
			(ii) Other				
				1,266,470.			
<b>b</b>		Less: cost or other basis and sales expenses	<b>7b</b>	1,274,054.			
<b>c</b>		Gain or (loss)	<b>7c</b>	-7,584.			
<b>d</b>		Net gain or (loss)		-7,584.		-7,584.	
<b>8 a</b>	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18						
		<b>8a</b>					
<b>b</b>	Less: direct expenses	<b>8b</b>					
<b>c</b>	Net income or (loss) from fundraising events						
<b>9 a</b>	Gross income from gaming activities. See Part IV, line 19						
		<b>9a</b>					
<b>b</b>	Less: direct expenses	<b>9b</b>					
<b>c</b>	Net income or (loss) from gaming activities						
<b>10 a</b>	Gross sales of inventory, less returns and allowances						
			418,567.				
		<b>10a</b>					
<b>b</b>	Less: cost of goods sold	<b>10b</b>	109,053.				
<b>c</b>	Net income or (loss) from sales of inventory		309,514.	309,514.			
Miscellaneous Revenue	<b>11 a</b>	MISCELLANEOUS	Business Code 900099	60,003.	60,003.		
	<b>b</b>						
	<b>c</b>						
	<b>d</b>	All other revenue					
	<b>e</b>	<b>Total.</b> Add lines 11a-11d		60,003.			
<b>12</b>	<b>Total revenue.</b> See instructions		24,426,062.	21187812.	336,603.	880,321.	

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...	415,187.	415,187.		
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22 .....				
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 .....				
<b>4</b> Benefits paid to or for members .....				
<b>5</b> Compensation of current officers, directors, trustees, and key employees .....	1,588,167.	951,642.	636,525.	
<b>6</b> Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) .....				
<b>7</b> Other salaries and wages .....	7,162,690.	4,345,203.	2,817,487.	
<b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	668,638.	424,590.	244,048.	
<b>9</b> Other employee benefits .....	875,020.	519,288.	355,732.	
<b>10</b> Payroll taxes .....	659,658.	426,189.	233,469.	
<b>11</b> Fees for services (nonemployees):				
<b>a</b> Management .....				
<b>b</b> Legal .....	254,016.		254,016.	
<b>c</b> Accounting .....	50,325.		50,325.	
<b>d</b> Lobbying .....	106,600.	106,600.		
<b>e</b> Professional fundraising services. See Part IV, line 17				
<b>f</b> Investment management fees .....	20,539.		20,539.	
<b>g</b> Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)	1,280,295.	879,816.	400,479.	
<b>12</b> Advertising and promotion .....	117,143.	116,423.	720.	
<b>13</b> Office expenses .....	848,339.	338,399.	509,940.	
<b>14</b> Information technology .....	1,192,536.	188,429.	1,004,107.	
<b>15</b> Royalties .....				
<b>16</b> Occupancy .....	601,747.	347,815.	231,971.	21,961.
<b>17</b> Travel .....	201,602.	61,825.	139,777.	
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
<b>19</b> Conferences, conventions, and meetings .....	816,995.	592,822.	224,173.	
<b>20</b> Interest .....	362,841.		362,841.	
<b>21</b> Payments to affiliates .....				
<b>22</b> Depreciation, depletion, and amortization .....	751,239.	515,793.	214,143.	21,303.
<b>23</b> Insurance .....	133,382.	81,622.	51,270.	490.
<b>24</b> Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
<b>a</b> <b>UBIT</b>	11,869.	11,869.		
<b>b</b> <b>ASSESSMENTS</b>	2,256,438.	2,256,438.		
<b>c</b> <b>ALL OTHER EXPENSES</b>	1,916,006.	1,621,515.	294,491.	
<b>d</b> <b>PRINTING</b>	234,133.	227,012.	7,121.	
<b>e</b> All other expenses	315,537.	298,111.	17,426.	
<b>25</b> <b>Total functional expenses.</b> Add lines 1 through 24e	22,840,942.	14,726,588.	8,070,600.	43,754.
<b>26</b> <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				
Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash - non-interest-bearing .....	1,220,814.	<b>1</b>	802,752.
	<b>2</b> Savings and temporary cash investments .....	8,642.	<b>2</b>	5,463.
	<b>3</b> Pledges and grants receivable, net .....	16,909.	<b>3</b>	18,412.
	<b>4</b> Accounts receivable, net .....	1,695,568.	<b>4</b>	1,477,633.
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .....		<b>6</b>	
	<b>7</b> Notes and loans receivable, net .....	74,053.	<b>7</b>	67,184.
	<b>8</b> Inventories for sale or use .....	34,986.	<b>8</b>	54,522.
	<b>9</b> Prepaid expenses and deferred charges .....	957,577.	<b>9</b>	649,321.
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	<b>10a</b> 18,827,087.		
	<b>b</b> Less: accumulated depreciation .....	<b>10b</b> 6,748,018.		
	<b>11</b> Investments - publicly traded securities .....	11,880,046.	<b>10c</b>	12,079,069.
	<b>12</b> Investments - other securities. See Part IV, line 11 .....	16,911,006.	<b>11</b>	20,661,985.
	<b>13</b> Investments - program-related. See Part IV, line 11 .....		<b>12</b>	
	<b>14</b> Intangible assets .....		<b>13</b>	
	<b>15</b> Other assets. See Part IV, line 11 .....	1,813,749.	<b>14</b>	
<b>16</b> <b>Total assets.</b> Add lines 1 through 15 (must equal line 33) .....	34,613,350.	<b>15</b>	2,314,555.	
		<b>16</b>	38,130,896.	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses .....	2,220,267.	<b>17</b>	3,090,610.
	<b>18</b> Grants payable .....		<b>18</b>	
	<b>19</b> Deferred revenue .....	3,960,948.	<b>19</b>	3,898,045.
	<b>20</b> Tax-exempt bond liabilities .....	9,210,518.	<b>20</b>	8,872,932.
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....		<b>21</b>	
	<b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties .....	1,099,209.	<b>23</b>	1,099,209.
	<b>24</b> Unsecured notes and loans payable to unrelated third parties .....		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....	1,209,973.	<b>25</b>	705,820.
	<b>26</b> <b>Total liabilities.</b> Add lines 17 through 25 .....	17,700,915.	<b>26</b>	17,666,616.
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>			
	<b>27</b> Net assets without donor restrictions .....	16,912,435.	<b>27</b>	20,464,280.
	<b>28</b> Net assets with donor restrictions .....		<b>28</b>	
	<b>Organizations that do not follow FASB ASC 958, check here</b> <input type="checkbox"/> <b>and complete lines 29 through 33.</b>			
	<b>29</b> Capital stock or trust principal, or current funds .....		<b>29</b>	
	<b>30</b> Paid-in or capital surplus, or land, building, or equipment fund .....		<b>30</b>	
	<b>31</b> Retained earnings, endowment, accumulated income, or other funds .....		<b>31</b>	
	<b>32</b> Total net assets or fund balances .....	16,912,435.	<b>32</b>	20,464,280.
	<b>33</b> Total liabilities and net assets/fund balances .....	34,613,350.	<b>33</b>	38,130,896.

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	24,426,062.
2	Total expenses (must equal Part IX, column (A), line 25)	2	22,840,942.
3	Revenue less expenses. Subtract line 2 from line 1	3	1,585,120.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	16,912,435.
5	Net unrealized gains (losses) on investments	5	1,462,572.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	504,153.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	20,464,280.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other		
If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		X
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:			
<input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis			
2b	Were the organization's financial statements audited by an independent accountant?	X	
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:			
<input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis			
2c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	X	
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		X
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits		

Form 990 (2021)



**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>4 Total.</b> Add lines 1 through 3 .....						
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) .....						
<b>6 Public support.</b> Subtract line 5 from line 4.						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
<b>7</b> Amounts from line 4 .....						
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....						
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on .....						
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>11 Total support.</b> Add lines 7 through 10						
<b>12</b> Gross receipts from related activities, etc. (see instructions) .....					12	
<b>13 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> .....						<input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)) .....	14	%
<b>15</b> Public support percentage from 2020 Schedule A, Part II, line 14 .....	15	%
<b>16a 33 1/3% support test - 2021.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>
<b>b 33 1/3% support test - 2020.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>
<b>17a 10% -facts-and-circumstances test - 2021.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>
<b>b 10% -facts-and-circumstances test - 2020.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....		<input type="checkbox"/>

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....	4144283.	4143710.	4165852.	6561317.	2021326.	21036488.
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose .....	15091031.	15290741.	18839744.	13623663.	21147185.	83992364.
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....	274,061.	336,000.	499,010.	278,250.	322,873.	1710194.
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>6 Total.</b> Add lines 1 through 5 .....	19509375.	19770451.	23504606.	20463230.	23491384.	106739046
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....						0.
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....						0.
<b>c</b> Add lines 7a and 7b .....						0.
<b>8 Public support.</b> (Subtract line 7c from line 6.)						106739046

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
<b>9</b> Amounts from line 6 .....	19509375.	19770451.	23504606.	20463230.	23491384.	106739046
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....	610,572.	1011170.	1042162.	565,142.	714,712.	3943758.
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....						
<b>c</b> Add lines 10a and 10b .....	610,572.	1011170.	1042162.	565,142.	714,712.	3943758.
<b>11</b> Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on .....	719,942.	718,922.	654,227.	177,611.	336,603.	2607305.
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)	20839889.	21500543.	25200995.	21205983.	24542699.	113290109

**14 First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f)) .....	<b>15</b>	94.22 %
<b>16</b> Public support percentage from 2020 Schedule A, Part III, line 15 .....	<b>16</b>	93.85 %

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for 2021 (line 10c, column (f), divided by line 13, column (f)) .....	<b>17</b>	3.48 %
<b>18</b> Investment income percentage from 2020 Schedule A, Part III, line 17 .....	<b>18</b>	3.50 %

**19a 33 1/3% support tests - 2021.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**b 33 1/3% support tests - 2020.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
<b>b</b> Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>c</b> Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		



Part IV Supporting Organizations (continued)

Table with 3 columns: Question, Yes, No. Row 11: Has the organization accepted a gift or contribution from any of the following persons? Sub-rows 11a, 11b, 11c.

Section B. Type I Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? Row 2: Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization?

Section C. Type II Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)?

Section D. All Type III Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? Row 2: Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? Row 3: By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year?

Section E. Type III Functionally Integrated Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). Sub-rows a, b, c. Row 2: Activities Test. Answer lines 2a and 2b below. Sub-rows a, b. Row 3: Parent of Supported Organizations. Answer lines 3a and 3b below. Sub-rows a, b.

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( *explain in Part VI*). See instructions.  
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	<b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e	<b>Discount</b> claimed for blockage or other factors ( <i>explain in detail in Part VI</i> ):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	<b>Minimum Asset Amount</b> (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5
6	Other distributions (describe in Part VI). See instructions.	6
7	<b>Total annual distributions.</b> Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8
9	Distributable amount for 2021 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6		
2	Underdistributions, if any, for years prior to 2021 (reasonable cause required - explain in Part VI). See instructions.		
3	Excess distributions carryover, if any, to 2021		
a	From 2016		
b	From 2017		
c	From 2018		
d	From 2019		
e	From 2020		
f	<b>Total</b> of lines 3a through 3e		
g	Applied to underdistributions of prior years		
h	Applied to 2021 distributable amount		
i	Carryover from 2016 not applied (see instructions)		
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4	Distributions for 2021 from Section D, line 7: \$		
a	Applied to underdistributions of prior years		
b	Applied to 2021 distributable amount		
c	Remainder. Subtract lines 4a and 4b from line 4.		
5	Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.		
6	Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.		
7	<b>Excess distributions carryover to 2022.</b> Add lines 3j and 4c.		
8	Breakdown of line 7:		
a	Excess from 2017		
b	Excess from 2018		
c	Excess from 2019		
d	Excess from 2020		
e	Excess from 2021		



**SCHEDULE C**  
**(Form 990)**

**Political Campaign and Lobbying Activities**

OMB No. 1545-0047

**2021**

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527  
 ▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**  
 ▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

**If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then**

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

**If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then**

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

**If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then**

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization <b>EMERGENCY NURSES ASSOCIATION</b>	Employer identification number <b>31-1703819</b>
---	---

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political campaign activity expenditures ..... ▶ \$ \_\_\_\_\_
- 3 Volunteer hours for political campaign activities .....

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ..... ▶ \$ \_\_\_\_\_
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ..... ▶ \$ \_\_\_\_\_
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? .....  Yes  No
- 4a Was a correction made? .....  Yes  No
- b If "Yes," describe in Part IV.

**Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ..... ▶ \$ \_\_\_\_\_
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ..... ▶ \$ \_\_\_\_\_
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ..... ▶ \$ \_\_\_\_\_
- 4 Did the filing organization file **Form 1120-POL** for this year? .....  Yes  No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule C (Form 990) 2021

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

- A** Check  if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check  if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
<b>1a</b>	Total lobbying expenditures to influence public opinion (grassroots lobbying)	10,000.													
<b>b</b>	Total lobbying expenditures to influence a legislative body (direct lobbying)	96,600.													
<b>c</b>	Total lobbying expenditures (add lines 1a and 1b)	106,600.													
<b>d</b>	Other exempt purpose expenditures	14,619,988.													
<b>e</b>	Total exempt purpose expenditures (add lines 1c and 1d)	14,726,588.													
<b>f</b>	Lobbying nontaxable amount. Enter the amount from the following table in both columns.	886,329.													
<table border="1"> <thead> <tr> <th>If the amount on line 1e, column (a) or (b) is:</th> <th>The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e.														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
Over \$17,000,000	\$1,000,000.														
<b>g</b>	Grassroots nontaxable amount (enter 25% of line 1f)	221,582.													
<b>h</b>	Subtract line 1g from line 1a. If zero or less, enter -0-	0.													
<b>i</b>	Subtract line 1f from line 1c. If zero or less, enter -0-	0.													
<b>j</b>	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes <input type="checkbox"/> No												

**4-Year Averaging Period Under Section 501(h)**  
 (Some organizations that made a section 501(h) election do not have to complete all of the five columns below.  
 See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
<b>2a</b> Lobbying nontaxable amount	897,119.	976,728.	837,657.	886,329.	3,597,833.
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					5,396,750.
<b>c</b> Total lobbying expenditures	158,500.	158,500.	146,700.	106,600.	570,300.
<b>d</b> Grassroots nontaxable amount	224,280.	244,182.	209,414.	221,582.	899,458.
<b>e</b> Grassroots ceiling amount (150% of line 2d, column (e))					1,349,187.
<b>f</b> Grassroots lobbying expenditures	10,000.	10,000.	10,000.	10,000.	40,000.

Schedule C (Form 990) 2021

**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.	(a)		(b)
	Yes	No	Amount
<b>1</b> During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
<b>a</b> Volunteers? .....			
<b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? ..			
<b>c</b> Media advertisements? .....			
<b>d</b> Mailings to members, legislators, or the public? .....			
<b>e</b> Publications, or published or broadcast statements? .....			
<b>f</b> Grants to other organizations for lobbying purposes? .....			
<b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body? .....			
<b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? .....			
<b>i</b> Other activities? .....			
<b>j</b> Total. Add lines 1c through 1i .....			
<b>2a</b> Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? .....			
<b>b</b> If "Yes," enter the amount of any tax incurred under section 4912 .....			
<b>c</b> If "Yes," enter the amount of any tax incurred by organization managers under section 4912 .....			
<b>d</b> If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? .....			

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

	Yes	No
<b>1</b> Were substantially all (90% or more) dues received nondeductible by members? .....	1	
<b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less? .....	2	
<b>3</b> Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year? .....	3	

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."**

<b>1</b> Dues, assessments and similar amounts from members .....	1	
<b>2</b> Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
<b>a</b> Current year .....	2a	
<b>b</b> Carryover from last year .....	2b	
<b>c</b> Total .....	2c	
<b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .....	3	
<b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? .....	4	
<b>5</b> Taxable amount of lobbying and political expenditures. See instructions .....	5	

**Part IV Supplemental Information**

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.

---



---



---



---



---



---

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization: EMERGENCY NURSES ASSOCIATION; Employer identification number: 31-1703819

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows include: 1 Total number at end of year, 2 Aggregate value of contributions to (during year), 3 Aggregate value of grants from (during year), 4 Aggregate value at end of year, 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?, 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 2 columns: Held at the End of the Tax Year. Rows include: 1 Purpose(s) of conservation easements held by the organization (check all that apply), 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year, 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year, 4 Number of states where property subject to conservation easement is located, 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?, 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year, 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year, 8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?, 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 2 columns: Revenue, Assets. Rows include: 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. 1b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1, (ii) Assets included in Form 990, Part X. 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1, b Assets included in Form 990, Part X.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2021



**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a  Public exhibition
  - b  Scholarly research
  - c  Preservation for future generations
  - d  Loan or exchange program
  - e  Other \_\_\_\_\_
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- |                                 | Amount |
|---------------------------------|--------|
| c Beginning balance             | 1c     |
| d Additions during the year     | 1d     |
| e Distributions during the year | 1e     |
| f Ending balance                | 1f     |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment  \_\_\_\_\_ %
  - b Permanent endowment  \_\_\_\_\_ %
  - c Term endowment  \_\_\_\_\_ %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |   | Yes    | No |
|---|--------|----|
| (i) Unrelated organizations   | 3a(i)  |    |
| (ii) Related organizations  | 3a(ii) |    |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? <input type="checkbox"/> | 3b     |    |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		1,492,112.		1,492,112.
b Buildings		8,917,837.	854,029.	8,063,808.
c Leasehold improvements				
d Equipment		1,579,578.	570,419.	1,009,159.
e Other		6,837,560.	5,323,570.	1,513,990.
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				12,079,069.

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives .....		
(2) Closely held equity interests .....		
(3) Other .....		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) MORTGAGE RECEIVABLE	2,314,555.
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	2,314,555.

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) INTEREST RATE SWAP AGREEMENT	705,820.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	705,820.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	26,593,697.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a	1,462,572.	
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d	725,602.	
e	Add lines 2a through 2d	2e		2,188,174.
3	Subtract line 2e from line 1	3		24,405,523.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	20,539.	
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c		20,539.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5		24,426,062.

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	23,041,852.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d	221,449.	
e	Add lines 2a through 2d	2e		221,449.
3	Subtract line 2e from line 1	3		22,820,403.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	20,539.	
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c		20,539.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5		22,840,942.

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

**PART X, LINE 2:**

ENA AND ENAF ARE EXEMPT FROM FEDERAL AND STATE INCOME TAXES UNDER INTERNAL REVENUE CODE SECTION 501(C)(3). ENA PAYS UNRELATED BUSINESS INCOME TAX ON ADVERTISING REVENUES DERIVED FROM VARIOUS ENA PUBLICATIONS, AS WELL AS SPONSORSHIP REVENUES THAT PROVIDE MARKETING OPPORTUNITIES FOR THE SPONSOR. UNRELATED BUSINESS INCOME TAX FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020 AMOUNTED TO \$11,869 AND \$1,316, RESPECTIVELY. UNRELATED BUSINESS INCOME TAX EXPENSE IS INCLUDED IN PROGRAMS, GRANTS AND SCHOLARSHIP EXPENSE ON THE CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES.

MANAGEMENT HAS CONCLUDED THAT AS OF DECEMBER 31, 2021 AND 2020, THERE WERE NO UNCERTAIN POSITIONS TAKEN OR EXPECTED TO BE TAKEN THAT WOULD REQUIRE

**Part XIII** Supplemental Information (continued)

RECOGNITION OF A LIABILITY OR DISCLOSURE IN THE CONSOLIDATED FINANCIAL STATEMENTS. THE ORGANIZATION WOULD ACCOUNT FOR ANY POTENTIAL INTEREST OR PENALTIES RELATED TO POSSIBLE FUTURE LIABILITIES FOR UNRECOGNIZED INCOME TAX BENEFITS AS INCOME TAX EXPENSE. THE ORGANIZATION IS NO LONGER SUBJECT TO EXAMINATION BY FEDERAL, STATE OR LOCAL TAX AUTHORITIES FOR PERIODS BEFORE 2018.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

GAIN ON INTEREST RATE SWAP AGREEMENT	504,153.
COST OF GOODS SOLD REPORTS AS EXPENSES IN AUDIT	109,053.
DISCOUNT ON SALES	112,396.
TOTAL TO SCHEDULE D, PART XI, LINE 2D	725,602.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

COST OF GOODS SOLD REPORTS AS EXPENSES IN AUDIT	109,053.
DISCOUNT ON SALES	112,396.
TOTAL TO SCHEDULE D, PART XII, LINE 2D	221,449.

**SCHEDULE I  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ **Attach to Form 990.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.**

OMB No. 1545-0047

**2021**

**Open to Public  
Inspection**

Name of the organization **EMERGENCY NURSES ASSOCIATION** Employer identification number **31-1703819**

**Part I General Information on Grants and Assistance**

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? .....  **Yes**  **No**
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

<b>1 (a)</b> Name and address of organization or government	<b>(b)</b> EIN	<b>(c)</b> IRC section (if applicable)	<b>(d)</b> Amount of cash grant	<b>(e)</b> Amount of noncash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of noncash assistance	<b>(h)</b> Purpose of grant or assistance
ENA FOUNDATION 930 WOODFIELD RD SCHAUMBURG, IL 60173	36-3746084	501(C)(3)	0.	415,187.	FMV	PROVIDE PROFESSIONAL STAFF SERVICES	SEE PART IV.

**2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ..... ▶ \_\_\_\_\_

**3** Enter total number of other organizations listed in the line 1 table ..... ▶ \_\_\_\_\_

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.  
**SEE PART IV FOR COLUMN (H) DESCRIPTIONS**

Schedule I (Form 990) 2021

**Part III Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance

**Part IV Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

**PART I, LINE 2:**

ENA PROVIDES GRANT FUNDING TO ENA FOUNDATION WHICH IS A RELATED ENTITY. ENA REQUIRES FINANCIAL REPORTING FROM ENA FOUNDATION TO VERIFY THAT THE FUNDS ARE INVESTED AND/OR USED IN ACCORDANCE WITH THE GRANT PURPOSE.

**PART II, LINE 1, COLUMN (H):**

NAME OF ORGANIZATION OR GOVERNMENT: ENA FOUNDATION

(H) PURPOSE OF GRANT OR ASSISTANCE: SEE PART IV.

ENA PROVIDES GRANT FUNDING TO ENA FOUNDATION WHICH IS A RELATED ENTITY.

**Part IV** Supplemental Information

ENA REQUIRES FINANCIAL REPORTING FROM ENA FOUNDATION TO VERIFY THAT THE FUNDS ARE INVESTED AND/OR USED IN ACCORDANCE WITH THE GRANT PURPOSE.

Multiple horizontal lines for supplemental information.

**SCHEDULE J  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
 ▶ Attach to Form 990.  
 ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2021**

Open to Public Inspection

Name of the organization

**EMERGENCY NURSES ASSOCIATION**

Employer identification number

**31-1703819**

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |  |  |
|--|--|
| <input type="checkbox"/> First-class or charter travel             | <input type="checkbox"/> Housing allowance or residence for personal use   |
| <input type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence   |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees     |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain .....

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? .....

**3** Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |   |   |
|---|---|
| <input type="checkbox"/> Compensation committee                         | <input checked="" type="checkbox"/> Written employment contract                     |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input checked="" type="checkbox"/> Form 990 of other organizations     | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment? .....
- b** Participate in or receive payment from a supplemental nonqualified retirement plan? .....
- c** Participate in or receive payment from an equity-based compensation arrangement? .....
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III .....

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III .....

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? .....

	Yes	No
<b>1b</b>		
<b>2</b>		
<b>4a</b>		<b>X</b>
<b>4b</b>		<b>X</b>
<b>4c</b>		<b>X</b>
<b>5a</b>		<b>X</b>
<b>5b</b>		<b>X</b>
<b>6a</b>		<b>X</b>
<b>6b</b>		<b>X</b>
<b>7</b>		<b>X</b>
<b>8</b>		<b>X</b>
<b>9</b>		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021



**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) NANCY MACRAE, MS CHIEF EXECUTIVE OFFICER	(i)	482,896.	0.	0.	10,654.	2,975.	496,525.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) BRIDGET WALSH CHIEF OPERATING OFFICER	(i)	210,925.	0.	0.	8,821.	34,108.	253,854.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) TERRENCE D. SYKES, MBA CHIEF GROWTH OFFICER	(i)	225,080.	0.	0.	9,218.	18,293.	252,591.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) RICHARD MEREU CHIEF GOVERNMENT RELATIONS OFFICER	(i)	225,191.	0.	0.	8,968.	5,221.	239,380.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) HEATHER NASH CHIEF MEMBER ENGAGEMENT OFFICER	(i)	194,606.	0.	0.	8,041.	20,210.	222,857.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) SUZANNE MONTELLA CHIEF LEARNING OFFICER	(i)	210,868.	0.	0.	8,399.	3,073.	222,340.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) CATHERINE OLSON, MSN, RN DIRECTOR, EMERGENCY NURSING PRACTICE	(i)	146,986.	0.	0.	6,111.	24,823.	177,920.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) LISA WOLF, PHD, RN, CEN, FAEN DIRECTOR, RESEARCH	(i)	151,984.	0.	0.	6,204.	19,461.	177,649.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) DARYL HOGG DIRECTOR, INFORMATION TECHNOLOGY	(i)	141,118.	0.	0.	4,065.	23,873.	169,056.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) STEVE LOTHARY DIRECTOR, FINANCE	(i)	153,101.	0.	0.	6,096.	2,212.	161,409.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							



**Supplemental Information on Tax-Exempt Bonds**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.**  
▶ **Attach to Form 990.** ▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

Name of the organization  
**EMERGENCY NURSES ASSOCIATION**

Employer identification number  
**31-1703819**

<b>Part I Bond Issues</b>											
<b>SEE PART VI FOR COLUMN (A) CONTINUATIONS</b>											
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
CITY OF WATSEKA, A IROQUOIS COUNTY, ILLINOI	37-6001069	NONE	12/21/17	10000000.	CONSTRUCTION		X		X		X
<b>B</b>											
<b>C</b>											
<b>D</b>											

<b>Part II Proceeds</b>										
	A		B		C		D			
<b>1</b> Amount of bonds retired .....	1,034,496.									
<b>2</b> Amount of bonds legally defeased .....										
<b>3</b> Total proceeds of issue .....	10,000,000.									
<b>4</b> Gross proceeds in reserve funds .....										
<b>5</b> Capitalized interest from proceeds .....										
<b>6</b> Proceeds in refunding escrows .....										
<b>7</b> Issuance costs from proceeds .....	123,194.									
<b>8</b> Credit enhancement from proceeds .....										
<b>9</b> Working capital expenditures from proceeds .....										
<b>10</b> Capital expenditures from proceeds .....	9,876,806.									
<b>11</b> Other spent proceeds .....										
<b>12</b> Other unspent proceeds .....										
<b>13</b> Year of substantial completion .....	2017									
	Yes	No	Yes	No	Yes	No	Yes	No		
<b>14</b> Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)? .....		X								
<b>15</b> Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? .....		X								
<b>16</b> Has the final allocation of proceeds been made? .....		X								
<b>17</b> Does the organization maintain adequate books and records to support the final allocation of proceeds? .....	X									

**Part III Private Business Use**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>1</b> Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? .....		X						
<b>2</b> Are there any lease arrangements that may result in private business use of bond-financed property? .....		X						
<b>3a</b> Are there any management or service contracts that may result in private business use of bond-financed property? .....		X						
<b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
<b>c</b> Are there any research agreements that may result in private business use of bond-financed property? .....		X						
<b>d</b> If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? ...								
<b>4</b> Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government .....								
<b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government .....								
<b>6</b> Total of lines 4 and 5 .....								
<b>7</b> Does the bond issue meet the private security or payment test? .....		X						
<b>8a</b> Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued?		X						
<b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of .....								
<b>c</b> If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? .....								
<b>9</b> Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? .....		X						

**Part IV Arbitrage**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>1</b> Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? .....		X						
<b>2</b> If "No" to line 1, did the following apply?								
<b>a</b> Rebate not due yet? .....		X						
<b>b</b> Exception to rebate? .....		X						
<b>c</b> No rebate due? .....		X						
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed .....								
<b>3</b> Is the bond issue a variable rate issue? .....		X						



**SCHEDULE O  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2021**

Open to Public  
Inspection

Name of the organization

EMERGENCY NURSES ASSOCIATION

Employer identification number

31-1703819

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

NURSING PEERS IN A JUDGEMENT-FREE ZONE TO SHARE THOUGHTS AND SEEK  
SUPPORT.

- 2021 WAS AN EXCITING YEAR FOR ENA WITH THE DEBUT OF ENA UNIVERSITY.

ENA'S NEW CENTER OF EXCELLENCE FOR EMERGENCY NURSING EDUCATION FEATURES  
A ROBUST PORTFOLIO OF ONLINE COURSES, RESOURCES, MENTORING AND  
INDUSTRY-SUPPORTED CONTENT. CLINICAL PRACTICE-NOVICE AND CLINICAL  
PRACTICE-COMPETENT PATHWAYS WERE ALSO LAUNCHED AS PART OF THE ENA  
UNIVERSITY PLATFORM TO GUIDE AN EMERGENCY NURSES' EDUCATIONAL JOURNEY  
BASED ON THEIR CAREER STAGE.

- ENA BOLSTERED ITS TRIAGE EDUCATION OFFERINGS WITH THE ACQUISITION OF  
TRIAGE FIRST. COUPLED WITH THE EMERGENCY SEVERITY INDEX, THE NEW  
CURRICULUM EXPANDS TRIAGE LEARNING TO BENEFIT ED NURSES OF ALL  
EXPERIENCE LEVELS BY USING A COMPREHENSIVE APPROACH TO PATIENT TRIAGE  
THAT INCLUDES EVIDENCE-BASED PRACTICES.

- 15 COURSE PROGRAMS WERE INTRODUCED AS A MIX OF NEW AND UPDATED  
CONTENT WITH TOPICS INCLUDING FIREARM INJURY PREVENTION, GERIATRIC  
PATIENT CARE, THE ED NURSE'S ROLE IN A DISASTER AND PEDIATRIC  
PHARMACOLOGY COURSE FOR ADVANCED PRACTICE REGISTERED NURSES.

- A POSITION STATEMENT ON HEMORRHAGE CONTROL WAS RELEASED ALONG WITH  
FIVE REVISED POSITION STATEMENTS WITH SUBJECTS INCLUDING MEDICATION  
MANAGEMENT IN THE EMERGENCY CARE SETTING, STAFFING AND PRODUCTIVITY IN  
THE EMERGENCY CARE SETTING, PROTOCOL DRIVEN EMERGENCY DEPARTMENT  
OBSERVATION UNITS, RESUSCITATIVE DECISIONS IN THE EMERGENCY CARE  
SETTING, AND MITIGATING THE EFFECTS OF CLIMATE CHANGE ON HEALTH AND  
HEALTHCARE: THE ROLE OF THE EMERGENCY NURSE.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

132211 11-11-21

Name of the organization <b>EMERGENCY NURSES ASSOCIATION</b>	Employer identification number <b>31-1703819</b>
---	---

- ENA'S RESEARCH TEAM RELEASED SIX PUBLICATIONS WITH TOPICS RANGING FROM US EMERGENCY NURSES' KNOWLEDGE, SKILLS, AND EDUCATIONAL NEEDS IN FORENSIC NURSING, SITUATIONAL ANALYSIS IN EMERGENCY NURSING RESEARCH, THE IMPACT OF THE CORONAVIRUS PANDEMIC ON US HEALTHCARE WORKERS: A DISCURSIVE ANALYSIS OF FRONTLINE SECONDARY TRAUMATIC STRESS USING TWITTER DATA, VALIDATION OF A GROUNDED THEORY OF NURSE BULLYING IN EMERGENCY DEPARTMENT SETTINGS. ESTABLISHING RESEARCH PRIORITIES FOR THE EMERGENCY SEVERITY INDEX USING A MODIFIED DELPHI APPROACH. TRIAGE DECISIONS INVOLVING PREGNANCY-CAPABLE PATIENTS: EDUCATIONAL DEFICITS AND EMERGENCY NURSES' PERCEPTIONS OF RISK. IN ADDITION, COLLABORATIVE PUBLISHED WORK INCLUDED ADHERENCE TO GUIDELINE CREATION RECOMMENDATIONS FOR SUICIDE PREVENTION IN THE EMERGENCY DEVELOPMENT: A SYSTEMATIC REVIEW AND IMPROVING ED EMERGENCY SEVERITY INDEX ACUITY ASSIGNMENT USING MACHINE LEARNING AND CLINICAL NATURAL LANGUAGE PROCESSING.

- ENA IS CONTINUALLY STRIVING TO CREATE AND FOSTER A CULTURE AND CLIMATE OF MUTUAL RESPECT, INCLUSIVITY AND EQUITY THAT EMPOWERS THE ASSOCIATION'S MEMBERS, VOLUNTEERS, AND STAFF TO CREATE HEALTHY ENVIRONMENTS WITHIN THE ORGANIZATION AND WITHIN THE NURSING COMMUNITY. ENA'S DEI COMMITTEE, A BOARD SUBCOMMITTEE AND A STAFF LEVEL TEAM ARE SHAPING THE ASSOCIATION'S VISION IN THESE IMPORTANT AREAS TO IMPROVE EMERGENCY NURSING, BUILD RELATIONSHIPS WITH KEY PARTNERS AND DRIVING CHANGE. THE FOLLOWING WERE KEY DEI INITIATIVES FROM 2021:

- DEVELOPED AND DEPLOYED SURVEYS.
- STRENGTHENED ENA'S EXTERNAL PRESENCE ON DEI ENGAGEMENT.
- FOSTERED A LEADERSHIP PIPELINE FOR THE UNDERREPRESENTED GROUPS.
- DEVELOPED EMERGENCY NURSING 2021 DEI SESSION AND EXPERIENCE.
- DEI WEBPAGE WITH RESOURCES.
- STAFF DEI AWARENESS CAMPAIGN: ON-GOING CELEBRATION AND RECOGNITION OF

Name of the organization <b>EMERGENCY NURSES ASSOCIATION</b>	Employer identification number <b>31-1703819</b>
---	---

DIVERSITY.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

- ENA'S GOVERNMENT RELATIONS STAFF WORKED WITH CONGRESS AND

ADMINISTRATION OFFICIALS ON SEVERAL KEY PIECES OF LEGISLATION:

- DR. LORNA BREEN HEALTH CARE PROVIDER PROTECTION ACT INCLUDED NEW

AUTHORIZATIONS TO PROVIDE RESOURCES TO RESPOND TO GROWING LEVELS OF

HEALTH CARE WORKER MENTAL HEALTH, BEHAVIORAL WELLNESS, AND SUBSTANCE

ABUSE ISSUES IN THE U.S.

- EFFECTIVE SUICIDE SCREENING AND ASSESSMENT IN THE EMERGENCY

DEPARTMENT ACT WOULD PROVIDE NEW RESOURCES TO IMPROVE THE

IDENTIFICATION AND TREATMENT OF EMERGENCY DEPARTMENT PATIENTS WITH

SUICIDAL IDEATION.

- WORKPLACE VIOLENCE PREVENTION FOR HEALTH CARE AND SOCIAL SERVICE

WORKERS ACT

- COVID-19 WORKPLACE PROTECTIONS FOR EMERGENCY NURSES. THIS PRIMARILY

INVOLVED THE EMERGENCY TEMPORARY STANDARD TO ENSURE THAT EMPLOYERS TAKE

STEPS TO PROTECT HEALTH CARE WORKERS FROM COVID-19, INCLUDING THROUGH

PPE REQUIREMENTS AND ANTI-RETALIATION FOR WORKERS REPORTING VIOLATIONS.

- PROGRAM FUNDING FOR: NATIONAL INSTITUTE OF NURSING RESEARCH,

EMERGENCY MEDICAL SERVICES FOR CHILDREN PROGRAM, MISSION ZERO/TRAUMA

CARE, TITLE VIII, GUN VIOLENCE RESEARCH.

EXPENSES \$ 2,029,637. INCLUDING GRANTS OF \$ 415,187. REVENUE \$ 877,480.

FORM 990, PART VI, SECTION A, LINE 6:

MEMBERSHIP

SECTION 1: CLASSIFICATIONS



Name of the organization <b>EMERGENCY NURSES ASSOCIATION</b>	Employer identification number <b>31-1703819</b>
---	---

**A. ACTIVE MEMBER:**

(1) NATIONAL MEMBERS PROFESSIONAL REGISTERED NURSES, LICENSED IN THE UNITED STATES WHOSE DUES ARE CURRENT.

(2) INTERNATIONAL MEMBERS: PROFESSIONAL REGISTERED NURSES, LICENSED (OR EQUIVALENT) OUTSIDE OF THE UNITED STATES WHOSE DUES ARE CURRENT.

(3) SENIOR MEMBERS PROFESSIONAL REGISTERED NURSES, LICENSED IN THE UNITED STATES WHOSE DUES ARE CURRENT AND AGED 65 OR OLDER.

**B. AFFILIATE MEMBER: AN INDIVIDUAL WHO IS NOT A REGISTERED NURSE AND SUPPORTS THE MISSIONS AND OBJECTIVES OF ENA WHOSE DUES ARE CURRENT.**

**C. HONORARY MEMBER: AWARDED TO AN INDIVIDUAL AS DETERMINED BY THE ENA PRESIDENT AND THE ENA BOARD OF DIRECTORS.**

**D. STUDENT MEMBER: AN INDIVIDUAL ENROLLED IN A NURSING EDUCATION PROGRAM LEADING TO ELIGIBILITY FOR REGISTERED NURSE LICENSURE WHOSE DUES ARE CURRENT.**

**SECTION 2: PRIVILEGES**

(1) NATIONAL MEMBERS: WHEN A PROFESSIONAL REGISTERED NURSE LICENSED IN THE UNITED STATES JOINS ENA, SHE/HE SHALL HAVE THE RIGHT TO VOTE, HOLD ELECTED OFFICE, AND SERVE ON COMMITTEES.

(2) INTERNATIONAL MEMBERS: WHEN A PROFESSIONAL REGISTERED NURSE LICENSED (OR EQUIVALENT) OUTSIDE THE UNITED STATES JOINS ENA, SHE/HE SHALL HAVE THE RIGHT TO VOTE, HOLD ELECTED OFFICE, AND SERVE ON COMMITTEES.

(3) SENIOR MEMBERS: WHEN A PROFESSIONAL REGISTERED NURSE LICENSED IN THE UNITED STATES JOINS ENA, SHE/HE SHALL HAVE THE RIGHT TO VOTE, HOLD ELECTED OFFICE, AND SERVE ON COMMITTEES.

Name of the organization <b>EMERGENCY NURSES ASSOCIATION</b>	Employer identification number <b>31-1703819</b>
---	---

B. AFFILIATE MEMBERS: AFFILIATE MEMBERS SHALL HAVE THE RIGHTS AND PRIVILEGES OF ENA MEMBERSHIP, EXCEPT THE RIGHT TO VOTE AND TO HOLD ELECTED OFFICE.

C. HONORARY MEMBERS: HONORARY MEMBERS SHALL HAVE THE RIGHTS AND PRIVILEGES OF ENA MEMBERSHIP, EXCEPT THE RIGHT TO VOTE AND TO HOLD ELECTED OFFICE.

D. STUDENT MEMBERS: STUDENT MEMBERS SHALL HAVE THE RIGHTS AND PRIVILEGES OF ENA MEMBERSHIP, EXCEPT THE RIGHT TO VOTE AND TO HOLD ELECTED OFFICE.

FORM 990, PART VI, SECTION A, LINE 7A:

ALL ACTIVE NATIONAL, INTERNATIONAL AND SENIOR ACTIVE MEMBERS SHALL HAVE THE OPPORTUNITY TO ELECT OFFICERS AND DIRECTORS BY BALLOT.

FORM 990, PART VI, SECTION B, LINE 11B:

THE COPY OF THE FORM 990 WILL BE PROVIDED, PRIOR TO IT'S FILING, TO THE ENA FINANCE COMMITTEE. THE FORM 990 WILL THEN BE REVIEWED BY THE COMMITTEE DURING A SCHEDULED MEETING. AFTER THE REVIEW THE COMMITTEE WILL SUGGEST ADJUSTMENTS AS DEEMED APPROPRIATE AND THEN RECOMMEND THE FORM 990 TO THE FULL ENA BOARD FOR FILING. AT A SUBSEQUENT ENA BOARD MEETING THE BOARD WILL APPROVE THAT RECOMMENDATION OR MAKE EDITS OF THEIR OWN PRIOR TO APPROVING THE FORM 990 FOR FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

ALL MEMBERS OF THE BOARD OF DIRECTORS AND VOLUNTEERS WILL SUBMIT A CONFLICT OF INTEREST STATEMENT, AT THE COMMENCEMENT OF THEIR TERM AND ANNUALLY THEREAFTER. THE EXECUTIVE SERVICES DEPARTMENT WILL BE RESPONSIBLE FOR SECURING EACH OF THE CONFLICT OF INTEREST STATEMENTS AND FOR MAINTAINING

Name of the organization <b>EMERGENCY NURSES ASSOCIATION</b>	Employer identification number <b>31-1703819</b>
---	---

THE FILE OF SAME. IN ADDITION, AT THE BEGINNING OF EACH BOARD MEETING AND FINANCE COMMITTEE MEETING, EACH PARTICIPANT IS SEPARATELY ASKED IF SHE/HE HAS ANY NEW POSSIBLE CONFLICTS TO DISCLOSE THAT HAVE ARISEN SINCE THE MOST RECENT CONFLICT OF INTEREST STATEMENT WAS FILED.

FORM 990, PART VI, SECTION B, LINE 15:

HR CONSULTANTS COMPLETE AN INDEPENDENT COMPETITIVE MARKET COMPENSATION ANALYSIS FOR THE CHIEF EXECUTIVE OFFICER AND SENIOR LEADERSHIP POSITIONS. FOR THE CHIEF EXECUTIVE OFFICER POSITION THE BOARD REVIEWS THIS INFORMATION. THE CHIEF EXECUTIVE OFFICER AND HUMAN RESOURCES DEPARTMENT REVIEW THE INFORMATION FOR THE SENIOR LEADERSHIP POSITIONS. THE BOARD REVIEWS THE COMPETITIVE MARKET DATA AND COMPENSATION STRATEGY TO DETERMINE THAT COMPENSATION LEVELS ARE APPROPRIATE. STAFF IS NOT PRESENT FOR THE CONVERSATIONS AS THEY PERTAIN TO THE CHIEF EXECUTIVE OFFICER. STIPENDS FOR BOARD OFFICERS ARE REVIEWED NO LESS THAN EVERY TWO YEARS, USING BENCHMARK DATA OF COMPARABLE ASSOCIATIONS.

FORM 990, PART VI, SECTION C, LINE 19:

ENAS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, INDEPENDENT ANNUAL AUDIT AND FORM 990 ARE AVAILABLE UPON REQUEST. FORM 990 IS ALSO AVAILABLE TO THE PUBLIC AT WWW.GUIDESTAR.ORG.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

LOSS ON INTEREST RATE SWAP AGREEMENT	504,153.
--------------------------------------	----------

**SCHEDULE R  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2021**

Open to Public Inspection

Name of the organization **EMERGENCY NURSES ASSOCIATION** Employer identification number **31-1703819**

**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

**Part II Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
ENA FOUNDATION - 36-3746084 930 E WOODFIELD RD SCHAUMBURG, IL 60173	PROVIDE NURSING SCHOLARSHIP AND RESEARCH AWARDS	ILLINOIS	501(C)(3)	LINE 7	N/A	X	

**Part III Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
<b>a</b> Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity .....		X
<b>b</b> Gift, grant, or capital contribution to related organization(s) .....		X
<b>c</b> Gift, grant, or capital contribution from related organization(s) .....		X
<b>d</b> Loans or loan guarantees to or for related organization(s) .....		X
<b>e</b> Loans or loan guarantees by related organization(s) .....		X
<b>f</b> Dividends from related organization(s) .....		X
<b>g</b> Sale of assets to related organization(s) .....		X
<b>h</b> Purchase of assets from related organization(s) .....		X
<b>i</b> Exchange of assets with related organization(s) .....		X
<b>j</b> Lease of facilities, equipment, or other assets to related organization(s) .....		X
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s) .....		X
<b>l</b> Performance of services or membership or fundraising solicitations for related organization(s) .....		X
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s) .....		X
<b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) .....		X
<b>o</b> Sharing of paid employees with related organization(s) .....	X	
<b>p</b> Reimbursement paid to related organization(s) for expenses .....		X
<b>q</b> Reimbursement paid by related organization(s) for expenses .....	X	
<b>r</b> Other transfer of cash or property to related organization(s) .....		X
<b>s</b> Other transfer of cash or property from related organization(s) .....		X

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) ENA FOUNDATION	O	415,187.	MAINTAINED RECORDS AT FMV
(2) ENA FOUNDATION	Q	67,679.	CASH
(3)			
(4)			
(5)			
(6)			



